

The Revenue Financial Position Commentary by Deputy Chief Executive and Director of Corporate Resources

Overview – National

1. Given the reality of the national deficit reduction priority, the Council has been expecting a very difficult funding outlook for local government for some considerable time. At its meeting in July 2010, in anticipation, the Cabinet set planning guidelines for 2011/12 onwards, in respect of both general Formula Grant and the various (and numerous) separate specific grant streams with that in mind. Prior to that, the County Council dealt effectively with the significant in year grant cuts following the Chancellor's emergency budget in June 2010.
2. In October 2010 the Chancellor set out the Comprehensive Spending Review (CSR) decisions for all public spending for the next 4 years from 2011/12 through to 2014/15. This included local government in terms of national control totals only. There was detail about proposed changes in (general) Formula Grant but conversely there was a considerable lack of clarity about the likely scale of cuts in all other specific grants (or even if some were going to be removed completely). For most upper tier authorities, the current array of specific grants is as significant in value as Formula Grant (more so when schools are taken into account).
3. The CSR implied that a number of current specific grants would be combined with Formula Grant and then this amalgamated quantum would be reduced by 22% in cash terms by 2014/15. Somewhat disappointingly for the sector, the CSR also signalled the cash cut in Formula Grant over 4 years would be heavily front-loaded in the first year (2011/12). All this reflected national average changes; as the position for individual councils could vary significantly around that average depending upon the government's choice of grant 'floors'.
4. At the time of the CSR, the Government also signalled a new grant to support the Council tax freeze promise for 2011/12 as well as significant reductions in the number of ring fenced grants. Both of these developments were welcomed as were the opportunities to bid for new economic growth funds.
5. The CSR dealt with national totals, the grant allocations for each individual local authority were only announced on 13 December 2010, as were the related decisions on grant floors.

Provisional Grant Settlement – National Position

6. Dealing first with Formula Grant. As indicated in the CSR, the Government combined a number of existing specific grants into formula grant and then has cut this adjusted base quantum of formula grant by 9.9%, on average, for 2011/12 with a further cut of 7.8% on average for 2012/13.

7. The headline reduction in Formula Grant for 2011/12 by sector is set out below:

	<u>% Reduction in Formula Grant</u>
Shire Counties	-12.6%
Shire Districts	-15.0%
Shire Unitaries	-11.4%
London Councils	-11.3%
Mets	-11.3%
Police	-5.1%
Fire	-5.8%
Average	<u>-9.9%</u>

8. In addition, the Government have also reduced Formula Grant by £148m nationally for upper tier Councils (with a further £265m planned for the year after) to reflect an assumed immediate migration of numerous maintained schools into the Academy model. (The Government argue that upper tier Councils will not need their existing overhead cost as a result of such migration). However, both the forecast number of schools involved and the financial methodology employed currently lacks transparency and it is highly unusual for a technical base reduction in grant, now, but to reflect a possible and relatively large scale change in responsibilities at some unclear juncture in the future.
9. The main specific and area based grants now rolled into Formula grant – and thus part of the quantum which has been cut by 9.9% on average nationally for 2011/12 include:
- Supporting People
 - Various Social Care grants (Adults and Children)
 - Preserved Rights
 - Rural Bus Subsidy
 - Road Safety
 - Concessionary Fares

In the case of the sum of Road Safety and Rural Bus subsidy, it appears that the revised quantum going into Formula Grant before any subsequent cut, was less than actually distributed as Grant in 2010/11. For Concessionary Fares, the addition to our existing formula grant is meant to reflect the current cost of the current service offer. This addition, like all the specific grants now rolled into Formula Grant, forms part of the new quantum of Formula grant that has been reduced by 9.9% (nationally) for next year.

Other Specific Grants – Nationally

10. Outside the new Formula Grant, the settlement has seen very significant reductions in the quantum of existing grants in the Children's Services. The Government have announced the creation of a new (un ring fenced) "Early Intervention Grant". This is actually made up of a number of existing Children's Services grants, covering Sure Start and other areas, but with an average of 20% reduction compared to the equivalent grants in 2010/11 (or

some 10% when compared to the same grants after the in year cuts forced during 2010/11)

11. In addition, the Children's Services sector has lost numerous other funding streams some of which have been used by Government to help finance the relative protection of the DSG for schools. Nationally, the combination of reduced "Early Intervention Grant" and other lost/removed grants in the Children's Services will likely exceed 20% of the equivalent funding streams received in the current year.
12. Outside Children's Services, it appears a number of Home Office/community safety grants have been lost completely. (Although the caveat is that there is some indication that Government may announce some new or retained community safety grants later this month.)

Formula Grant Settlement – The Local Position

13. For East Sussex County Council, our Formula Grant for 2011/12 is £117.1m; effectively a reduction of £18.1m. This has been derived as follows.

	<u>£m</u>	Effective cut <u>£m</u>
Existing Formula Grant in 2010/11	100.1	
Academy Reduction	<u>(1.2)</u>	(1.2)
	98.9	
Existing Specific Grants	29.1	
Concessionary Fares	<u>6.7</u>	
Adjusted Base	134.7	
12.6% Reduction	<u>(16.9)</u>	<u>(16.9)</u>
New Formula Grant in 2011/12	<u>117.8</u>	<u>(18.1)</u>

(Note: Our Formula Grant will be £108.5m in 2012/13, 7.8% less)

14. In headline terms, as mentioned, for us and all other upper tier authorities, the Government quote the reduction in Formula Grant (as 12.6% or £16.9m in our case) but after first excluding the reduction for "Academies".

Other Specific Grants outside Formula Grant - local position

15. We estimate that we have lost £10.2m of Children's Services grants – outside Dedicated School Grant and outside Formula Grant changes compared to the original equivalent quantum for 2010/11. In addition the department calculates they have lost a further £3.5m from DSG changes; although some of this may be recovered through trading with schools. In total, therefore, an estimated loss of grant capacity of £13.7 m. (In addition, some important government grants – particularly the music grant, and the Youth Offending Team grant remain "missing in action" but with announcements pending).
16. In the Community Safety related area we estimate a loss, currently, of £0.7m in grants (almost exclusively from the Home Office), but again with the caveat above that some may be restated.

17. In relation to Learning Disability, it is pleasing to note that the expected quantum of grant (at £17.4m) to cover the negotiated recent transfer of responsibilities from Health has been received in line with expectations.
18. The budget position for Adult Social Care has changed with the transfer of £6.9million funding from the NHS for social care. (ASC saving plans had already assumed additional income of £1.5m in some form from PCTs, so the cash improvement is £5.4m compared to previous plans). The grant of £6.9m represents the East Sussex allocation, from £1billion identified nationally by Government, which required local agreement with the Primary Care Trusts on its use for social care provision that improves health outcomes. This funding will be directed to facilitating hospital discharge, preventing admission to hospital and supporting people with Long Term Conditions in the community. This will reduce pressure on the community care budget and it will not therefore be necessary to consider changing eligibility criteria for access to social care services. This will remain at Fair Access to Care Services bandings of Substantial and Critical.
19. In terms of other grant allocations, we will receive an estimated £5.9m as a base grant to enable us to set a zero Council tax increase for 2011/12. (Government have made no 'Red Book' provision to subsidise further rounds of Council tax freeze beyond 2011/12).
20. Finally, in respect of the Dedicated Schools Grant, Government have promised a minimum of a cash freeze in per pupil funding for 2011/12, but with some additional pupil premium allocations depending upon certain deprivation weightings. The final detail per school is yet to be settled, but the position could be quite variable when the minimum funding guarantee and changes in other school grants are taken into account.

Our latest Financial Planning Position for 2011/12

21. The Cabinet set a number of differential guidelines last July relating to the existing Formula Grant. It had also held back use of the Council tax freeze grant; effectively helping to cushion to an extent front loading. It also asked services to model up to 25% cuts in specific grants with a starting presumption at least of "consume your own smoke". Clearly, this planning stands us in good stead but that can not understate the scale of the challenge.
22. At the Cabinet in December, Members considered savings of £26m based upon the original differential guidelines. Cabinet also considered details of the initial results for the modelling of 25% cut in specific grants. At their January meeting, Cabinet recognised that a number of specific grants have been added into our Formula Grant calculation and are thus subject to the same average cut in arriving at our new Formula Grant allocation for 2011/12. With the help of the modelling work on specific grant changes described earlier, the Chief Officer Management Team advised on additional savings required to reflect the effective reductions in the specific grants now subsumed into our Formula Grant. This was guided by the general expectation to "consume your own smoke" but also took advantage of already planned for spend shifts built into savings plans. That allowed some moderation. For example, it is possible to maintain the cash value of the existing Supporting People programme at £11.6m into 2001/12.

23. The implied resources in our Formula Grant for concessionary fares, after applying the average cut of 12.6% in our Formula Grant, is some £5.9m. This has now been added to Transport and Environment's cash limit for 2011/12. The extent to which the available cash will meet the travel offer will depend significantly upon Government decisions on the required subsidy reimbursement to operators. This is a considerable risk area overall.
24. The table of proposed spend on all the former specific grant areas, now forming part of our base formula grant, and the associated additional savings, is set out in Annex A. In total it required, net, an additional £2.5m of savings on top of those considered in December; making some £28m in total. Attached at Annex B are the revised impact statements highlighting how these savings in total are proposed to be achieved.
25. For completeness, attached at Annex C is the formal (provisional) Formula Grant Settlement letter from the Secretary of State.
26. In addition to the above, Children's Services in particular (but also Governance and Community Services) need to deliver savings plans to cope with the combined reduction of £14.4m in lost specific grants compared to equivalent current grants (as per paras 15 and 16). The proposed savings to deliver this are set out at Annex D.

Consolidated Saving Requirements for 2011/12

27. Taken together this can be summarised as follows:

	£m
Savings from existing plans and on Specific Grants moved into Formula Grant	28.0
Other Specific Grant changes – CSD	13.7
Other Specific Grant Changes – GCS	0.7
	<hr/> 42.4
Use of Additional PCT/ASC Grant	(5.4)
Total savings required for 2011/12	<hr/> 37.0 <hr/>

(Note: CLG have employed a new presentational device referred to as "Spending Power", for presenting grant changes for 2011/12. In short, they have started with the headline reductions in both formula grant (£16.9m) and in Early Intervention Grant (£2.2m) – offset by the Council Tax Freeze Grant of £5.9m and the proposed new funding for ASC of £6.9m. This amounts to a net grant reduction of £6.3m. This net figure is then expressed as a % of the sum of the current Council tax take (£237.8m), the adjusted formula grant for 2010/11 (£134.8m) and the total of the equivalent Early Intervention and Learning Disability Grants in 2010/11 (£37.7m). This makes £410.2m in total. Accordingly, £6.3m as a % of £410.2m equals "1.5% reduction in our spending power" as defined by CLG. If the calculation was to also take account of the loss of all our Children's and other grants as well as our normal spending pressures – i.e. our actual net savings requirement of £37m – our reduction in "spending power" would actually be 9% on that measure).

Council Tax Base and Surpluses

28. District and Borough Councils have now announced their formal statement of tax base changes and surplus (or deficit) on previous collective performance. This is set out below

District/Borough	Council Tax Base			Collection Surplus/Deficit £000
	Declared Band D units 2011/12	Increase on 2010/11 Units	%	
Eastbourne	36758	186	0.51	44.9
Hastings	29461	113	0.39	0.0
Lewes	38504	318	0.83	599.3
Rother	39020	283	0.73	231.9
Wealden	62780	346	0.55	213.4
	206523	1246	0.61	1089.5

29. In total a net gain compared to current plans, but a caveat remains as to the precise operation and calculation of the Council Tax Freeze grant and in particular the extent, if any, that tax base growth is taken into account.

Other One off Resources and Risks

30. A particular issue for next year (but future years also) is coping with the cost of change; most significantly the cost of redundancy but also change programmes more generally.
31. In terms of redundancy, given the scale of savings even for next year, but also in the interests of sound Medium Term Planning, I judge it would be prudent to reserve £7m now. As previously indicated to Members, I have been reviewing our key current reserves with the redundancy cost risk in mind (but also as a matter of course). I judge we can afford to reduce the annual contribution to the waste reserve by £5m for one year to augment the redundancy provisions. This reflects the net benefit to date of reduced waste arisings but also the resolution of the long standing issues concerning recycling credits with districts and boroughs.
32. Beyond redundancy provisions (dealt with as above), other available one off resources amount to some £2.6m. Of this £1.5m relates to unused corporate capacity in the current year and £1.1m relates to the final tranche of unallocated Performance Reward Grant. The officer advice is to retain capacity for necessary change programmes as part of longer term budget planning but also some support, especially in the Children's Services area, to manage slippage in delivering the scale of savings required next year. Given the scale involved, this must be considered a significant risk especially for Children's Services but more generally and the more departments can harness underspends in the current year to carry forward to help mitigate that risk the better.
33. Despite the very significant challenge of handling major grant shifts, the Council is still subject to considerable demand and spend pressures in

respect of services to the vulnerable – children and adults. In addition, as already mentioned, concessionary fares represents a very significant risk pending real experience and evidence of the true costs of delivering even the statutory service promise.

34. While resources for the Capital programme appear much better locally than feared, it is still the case that some major scheme ambitions – not least the link road – remain dependent on very significant grant awards.
35. The latest strategic risk log was presented to Cabinet in December. This will be updated in the usual way but the risks described above will feature and existing risks, such as implementation of “Putting People First” in Adult Social Care are unlikely to change. Responding to the medium term funding challenge is, of course, a major issue to be managed; as are the risks and opportunities associated with both the ending of PCTs and the move to ‘GP’ Commissioning within Health.
36. The Council will have very limited flexibility to support budget shifts in-year. It becomes even more vital, therefore, to ensure proper savings plans are in place and that both revenue and capital budgets are monitored carefully as part of the Council’s established performance management arrangements. For revenue, it will be crucial for all departments to ensure cash limits are respected but our record to date is generally very good in that regard.

Use of Flexibility

37. As now reflected in the formal recommendations, in considering use of the available council tax flexibility (see para 28), Cabinet resolved that the recommended budget to Council should utilise £1.5m, of which £0.3m should be base, with the rest one-off, to support Children’s Services. (The additional base in particular is to help mitigate and re-fashion an affordable disabled respite service. The one off resources are particularly intended as a risk buffer against any slippage in the implementation of savings in the Children’s area in 2011/12).
38. That recommendation leaves £0.3m of unallocated council tax flexibility which, when combined with the separate one-off capacity of £2.6m (set out in para 32), totals £2.9m of unallocated revenue flexibility. Cabinet recommend this is held back as general change capacity in view of the medium term challenges and risks.

Summary Budget

39. Putting the remaining or new specific grants to one side, and the related savings involved, the Council’s overall proposed budget for 2011/12 for Council Tax purposes is set out in Annex E (i.e. net spending financed by Formula Grant and Council Tax). This now reflects the adjusted formula grant allocation for 2011/12 as well as the savings requirement of £28m which takes into account the additional savings on former specific grants now subsumed into formula grant. Annex E also incorporates the declared position on Council Tax base and collection fund surpluses as well as the assumed receipt of £5.9m of council tax freeze grant to deliver a zero % increase in the actual levy for next year.

40. In terms of spend pressures, departments have assumed 0% for wage increases and 2% for simple price inflation. The latter could well understate even simple inflation for 2011/12 but departments will be expected to absorb that through further efficiencies. Beyond simple inflation, departments have also identified the other spend pressures coming to some £28m in total. This is also set out in Annex B

Medium Term

41. Combining general and specific grants and including the net savings of £37m required for next year, the savings required over the four years 2011/12 to 2014/15 will be likely to be some £100 million, accepting that, inevitably, the further out in time the more approximate the estimate. That said, given Formula Grant at least has now been set for two years, we can be more certain that our savings requirement for 2012/3 will be some £25m. Profiling a more detailed medium term plan can now proceed with more 'relative' resource certainty than was hitherto possible; accepting that the Government have promised a national review of Formula Grant and Business rates, which could well impact significantly on grant distributions in 2013/14 and 2014/15.
42. The Council has launched a whole series of service reviews to shape a sustainable organisation in line with the Council's key Promise. As part of this, expected target savings in respect of support services have also been set. The delivery of all these service reviews will be vital; recognising also the scale of the financial challenge over the medium term.

Statement of Reserves

43. Set out in Annex F as required is the Council's Statement of Reserves. The most significant relate to: the Waste PFI; Financing the forward Capital Programme and Insurance. Beyond that, the Council's policy on general balances is to maintain a normal level of 2.25% of net service spending excluding Direct/Dedicated School Grant.
44. The Waste Reserve is in place to finance the step changes in waste disposal costs as the new facilities under the Waste PFI come on stream. Without it the Council and its Council tax payers would be subject to volatile and significant hikes in base budget demands. It is subject to periodic review but it reflects a long term (25 year) liability profile and thus incorporates a number of affordability variables (such as long term interest values, tonnage arising recycling assumptions etc.). In the immediate short term, as mentioned earlier, it is felt possible to reduce the normal addition to it during 2011/12 (by £5m) on a one-off basis to augment redundancy provisions.
45. The Capital Programme reserve is set aside to help meet the cost of the proposed programme of the next four years discussed later in the agenda.
46. Overall, I am satisfied that the reserves are reasonable and are clearly identified for specific purposes, with the exception of general balances. The risks going forward are much more severe than the Council will have faced for a long time. The structural and permanent shifts in base revenue funding can not be compensated for by use of one off reserves earmarked for other real risks.

47. Overall, as per statutory requirements, and in the context of this whole summary, I am satisfied that estimates of spend and related saving plans, have been produced in a sound way. However, I am conscious that the relatively late notification of some significant specific grant changes has inevitably increased the potential margin of estimating error in some areas. In addition, the scope for slippage in implementing those plans is much higher than normal, given scale and timing, especially in the Children's area. This underlines the increased importance of close monitoring and maintenance of sensible reserves and risk management.

Income

48. In line with the Council's policy and fees and charges, departments' proposed fee changes are set out in Annex G.

Final Steps

49. To complicate matters, the precise operation of the Council Tax grant freeze scheme may not be known until the end of March. Also the Formula Grant allocation is technically still provisional but we anticipate an announcement of the final position before Council has met. We hope to have heard about any new or retained Home Office and Children's grants before Council, but that is not certain. Accordingly, it is possible that some final changes can be confirmed at Council but equally possible that some final details will not be confirmed until after.

SEAN NOLAN
DEPUTY CHIEF EXECUTIVE AND DIRECTOR OF CORPORATE RESOURCES

Supporting Annexes

- Annex A : Specific Grants now forming part of Formula Grant/base budgets
- Annex B : Departmental Summary and Pressures and Savings Plans for 2010/11 (excluding specific grants remaining outside formula grants)
- Annex C : Provisional Grant Settlement letter (CLG)
- Annex D : Savings required for specific grant changes outside Formula Grant
- Annex E : Proposed Budget 2011/12 (for Council Tax purposes) and Precept Statement
- Annex F : Statement of Reserves
- Annex G : Income – proposed Fees and Charges

GRANTS ROLLING INTO FORMULA GRANT**Base Adjustment and Specific Grants into Formula Grants**

£ million	From	Formula Grant	Current Spend	Extra Savings	Implied Remaining Funding
Communities and Local Government		b	a	c	d
Supporting People	ABG	11.561	11.561	0.000	11.561
Housing Strategy for Older People		0.220	0.220	-0.028	0.192
Economic Assessment Duty	ABG	0.065	0.065	-0.008	0.057
		11.846	11.846	-0.036	11.810
Department for Transport					
Concessionary Travel (Ds&Bs)	DFT	6.724	6.000	-0.120	5.880
Other Transport Revenue (Rural Bus & Road Safety)	ABG	1.142	1.689	-0.490	1.199
		7.866	7.689	-0.610	7.079
Department for Environment, Food and Rural Affairs					
Animal Health Enforcement	RSG	0.054	0.055	-0.008	0.047
Department for Education					
LSC Staff Transfer	ABG	0.467	0.454	-0.046	0.408
Services for Children in Care	ABG	0.441	0.441	-0.055	0.386
Child Death Review Processes	ABG	0.062	0.062	-0.008	0.054
		0.970	0.957	-0.109	0.848
Department of Health					
AIDS Support	RSG	0.177	0.177	-0.022	0.155
Preserved Rights	ABG	4.787	4.787	-0.501	4.286
Mental Health	ABG	1.260	1.26	-0.158	1.102
Child and Adolescent Mental Health Services	ABG	0.830	0.83	0.000	0.830
Learning Disability Development Fund	ABG	0.358	0.358	-0.045	0.313
Mental Capacity Act and Independent Mental Capacity	ABG	0.291	0.291	-0.037	0.254
Carers	ABG	2.634	2.634	0.000	2.634
Adult Social Care Workforce	ABG	1.478	1.478	-0.185	1.293
LINKs	ABG	0.237	0.237	-0.030	0.207
		12.052	12.052	-0.978	11.074
LESS					
National Parks		-0.152		-0.152	-0.152
Academies		-1.215		-0.715	-0.715
Social Care Reform		3.218			
Mitigate Domestic Violence				0.100	0.100
Roundings		0.002		0.002	0.002
		1.853	0	-0.765	-0.765
TOTAL		34.641	32.599	-2.505	30.094
Departmental Effects					
(including academy mitigation and Domestic Violence)					
				Implied Extra Savings	Remaining Funding
ASC		22.239	22.239	-0.975	21.264
CSD (+80% pro tem academies)		1.355	2.314	-0.681	1.633
T+E		7.714	7.689	-0.762	6.927
C+GS (+ 5% academies pro tem)		0.295	0.357	0.019	0.376
CRD (+ academies 15%)		-0.182		-0.107	-0.107
Social Care Reform		3.218			
Roundings		0.002		0.001	0.001
		34.641	32.599	-2.505	30.094

Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B

ESCC

- Budget Analysis 2010/11 to 2011/12

Service Area	2010/11 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Cash Reduction Required (-) £000s	% cash reduction %	Savings required to meet cash limit £000s	% savings to meet cash limit %	2011/12 Cash Limit £000s	One-offs for 2011/12 £000s	2011/12 Budget £000s	Budget increase 2010/11 to 2011/12 %
Adult Social Care	170,216	314	10,385	10,699	-3,530	-2.1%	-14,229	-8.4%	166,686	0	166,686	-2.1%
Governance & Community Services	17,051	87	343	430	-795	-4.7%	-1,225	-7.2%	16,256	0	16,256	-4.7%
Children's	64,839	996	4,442	5,438	-1,451	-2.2%	-6,889	-10.6%	63,388	1,200	64,588	-0.4%
Corporate Resources	10,882	119	292	411	-594	-5.5%	-1,005	-9.2%	10,288	0	10,288	-5.5%
Transport & Environment excl Waste Disposal	38,128	872	957	1,829	-2,165	-3.5%	-3,994	-5.4%	35,963	0	35,963	-5.7%
Waste Disposal	27,932	444	0	444	119	0.4%	-325	-1.2%	28,051	-5,000	23,051	-17.5%
TOTAL	329,048	2,832	16,419	19,251	-8,416	-2.6%	-27,667	-8.4%	320,632	-3,800	316,832	-3.7%
check:	329,048	2,832	16,419	19,251	-8,416		-27,667		320,632	-3,800	316,832	

Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B

Analysis of Savings 2011/12 -Summary

Service Area	High Impact £000s	Medium Impact £000s	Low Impact £000s	Low impact				Total cash savings £000s
				1 £000s	2 £000s	3 £000s	4 £000s	
Adult Social Care	2,719	636	10,874	274	2,600	1,100	6,900	14,229
Governance & Community Services	0	312	913	696	81	98	38	1,225
Children's	3,121	2,154	1,614	545	1,053	16		6,889
Corporate Resources		295	710	209	75	100	326	1,005
Transport & Environment	600	1,352	2,367	1,520	104	360	383	4,319
TOTAL	6,440	4,749	16,478	3,244	3,913	1,674	7,647	27,667

check:

16,478

27,667

Key to Low Impact / Efficiency Category:
 1 = Management / Staff restructuring
 2 = Procurement / Commissioning Improvements
 3 = Process Changes
 4 = Other efficiencies (including new income generation)

Adult Social Care - Budget Analysis 2010/11 to 2011/12

Service Area	2010/11 Adjusted Base	Normal Inflation	Other spending pressures	Total spending pressures	Cash Reduction Required (-)	% cash reduction	Savings to meet cash limit	% savings to meet cash limit	2011/12 Cash Limit	One-offs for 2011/12	2011/12 Budget	Budget increase 2010/11 to 2011/12
	£000s	£000s	£000s	£000s	£000s	%	£000s	%	£000s	£000s	£000s	%
Older People	77,191	-122	6,428	6,306	-1,248	-1.6%	-7,554	-9.8%	75,943	0	75,943	-1.6%
Physical Disability	20,492	232	825	1,057	-60	-0.3%	-1,117	-5.5%	20,432	0	20,432	-0.3%
Learning Disability	35,861	-6	2,071	2,065	-957	-2.7%	-3,022	-8.4%	34,904	0	34,904	-2.7%
Mental Health	15,369	100	803	903	-205	-1.3%	-1,108	-7.2%	15,164	0	15,164	-1.3%
Other Adults	5,043	-16	79	63	41	0.8%	-22	-0.4%	5,084	0	5,084	0.8%
Management and Support	16,260	126	179	305	-1,101	-6.8%	-1,406	-8.7%	15,159	0	15,159	-6.8%
TOTAL	170,216	314	10,385	10,699	-3,530	-2.1%	-14,229	-8.4%	166,686	0	166,686	-2.1%

check 170,216 314 10,385 10,699 -3,530 -2.1% -14,229 -8.4% 166,686 0 166,686 -2.1%

**Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B
Adult Social Care - Savings, Impacts and Proportions**

Service Area and Details	IMPACTS	2011/12	%age of Service SAVINGS	
		AMOUNT	Area Budget	CATEGORY
		£000s		
1) High Impact				
OP/PD/LD/MH Redefining the ASC Offer	Additional reviewing activity, linked to increased reablement intervention, will achieve the required savings. The level of support people receive through their Personal Budget will reflect their needs, as identified through assessment and the Resource Allocation System. Eligibility criteria will remain at Substantial and Critical	274	0.2% of Independent Sector	
OP Review of Older People DPS Services	The continued roll out of Personal Budgets, together with the need to improve value for money, will impact on the long term viability of the current Directly Provided Services (DPS). These services will be reviewed and some will be closed, which will mean that some individuals will cease to receive a service.	812	6.9% of OP DPS	
LD Review of LD DPS Services	The continued roll out of Personal Budgets, together with the need to improve value for money, will impact on the long term viability of the current Directly Provided Services (DPS). These services will be reviewed and some will be closed, which will mean that some individuals will cease to receive a service.	657	12.8% of LD DPS	
OP/PD/LD/MH/MGT Formula Grant Reductions	The impact of a 12.55% reduction in Formula Grant allocations across a number previous grant stream areas (AIDS Support, Preserved Rights, Mental Health and Independent Mental Capacity Act, Learning Disability Development Fund, ASC Workforce Development and Housing Strategy for Older People) will change the nature and level of services provided in future years.	976	0.6% of ASC Budget	
	Total High Impact:	2,719		
2) Medium Impact				
MH Working Age Adults - review and procurement	The review of individuals to maximise their independence and inclusion in their local communities. This will see a shift from residential to community-based support and from social care support to access to employment, leisure and training opportunities. This will be linked to improved procurement to support this initiative.	336	6% of MH Ind Sector	
OP/PD/LD/MH Implementation of Fairer Contributions	Impact on individuals who have been assessed under new Fairer Contribution policy, with increase in amount paid under the contribution approach.	300	1% of Independent Sector Income	
	Total Medium Impact:	636		
3) Low Impact				
Mgt and Staff Restructuring	Reduction in management posts and rationalisation and reprioritisation of key tasks.	274	1.7% of Mgt/Support	1
OP/PD/LD/MH Procurement and Commissioning Improvements	Improved procurement and price negotiation, including use of Real Time Telephone monitoring.	2,600	2.5% of Independent Sector	2
OP/PD/LD/MH/Mgt Process Changes	The application of LEAN methodologies to assessment and care management will improve access to services and business processes, therefore achieving efficiencies	1,000	0.6% of ASC budget	3
OP/PD/LD/MH Income from other sources	Funding transferred, under local agreement, from the East Sussex Primary Care Trusts to ASC to meet improved health outcomes	6,900	4.1% of ASC budget	4
OP/PD/LD/MH/Mgt Process Changes	Low level impact as changes in working practices deliver carbon reductions, for example, conference calls and lower levels of mileage.	100	0.6% of Mgt/Support	3
	Total Low Impact:	10,874		
	Total Savings:	14,229		
	Control	-14,229		

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B
4 Year Financial Summary - Adult Social Care

2010/11 £000s		2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s
170,768	Cash limit	166,686	166,686	166,686	166,686
	Includes:-				
	New One-off items	0	0	0	0
11,469	Area Based Grant	-22,099	0	0	0
(196)	Other Base adjustments	21,547	0	0	0
3,890	Cash reduction(-)/ increase of	-3,530	0	0	0
Spending Pressures & Priorities					
466	Normal Inflation	314	2,693	3,415	3,415
-	Excess inflation	-	-	-	-
	Additional Pressures:				
	Demand on Purchased Independent Sector Care				
-	Overall demand - modelling per service area	8,471	5,000	5,000	5,000
3,133	Older People	-	-	-	-
874	Physical Disabilities	-	-	-	-
765	Learning Disabilities	-	-	-	-
100	Mental Health	-	-	-	-
(58)	Other Adults	-	-	-	-
423	Maintaining reduction in grants, including Preserved Rights	805	159	173	168
	Directly Provided Services:				
950	Older People	223	(50)	(50)	-
305	Physical Disabilities	(34)	(17)	-	-
818	Learning Disabilities	106	-	-	-
90	Mental Health	565	(72)	-	-
-	Other Adults	(31)	-	-	-
229	Management and Support	(58)	71	(1)	-
381	Ongoing Review of Directly Provided Services	(5)	150	-	-
132	Extra Care Housing Scheme Developments	108	29	482	-
285	Investment in Telecare, Lifeline and Equipment services	-	-	-	-
328	ASC Emergency Duty Service	-	-	-	-
150	Statutory changes to staff terms and conditions	-	-	-	-
-	Post Social Care Reform Grant	235	-	-	-
9,371	Total spending pressures to be funded	10,699	7,963	9,019	8,583
Less:					
	a) Efficiency savings				
	Within Independent Sector Care:				
	Service developments supporting personalisation and				
	Improvements in procurements of service placements	(2,100)	-	-	-
(1,218)	Older People	(500)	-	-	-
(298)	Physical Disabilities	-	-	-	-
(1,343)	Learning Disabilities	-	-	-	-
(19)	Mental Health	-	-	-	-
(165)	Working Age Adults - activity review & better procurement	(336)	(413)	(113)	-
-	Redefining the Adult Social Care service offer	(274)	(26)	-	-
	Within Directly Provided Services				
(1,750)	Ongoing Review of Directly Provided Older People Services	(812)	(37)	-	-
(538)	Ongoing Review of Directly Provided LD Services	(657)	(200)	(20)	-
(150)	Review of services supporting the delivery of personalisation	(274)	(14)	(3)	-
-	Review of systems and pathways to access services	(1,000)	-	-	-
-	Carbon Reduction Initiatives	(100)	-	-	-
-	Formula Grant reductions - January 2011 Cabinet	(976)	-	-	-
-	Savings and efficiencies to be identified	-	(7,273)	(8,883)	(8,583)
(5,481)		(7,029)	(7,963)	(9,019)	(8,583)
	b) Income Generation				
-	Income from other sources - PCT transfer to ASC	(6,900)	-	-	-
-	Implementation of Fairer Contributions	(300)	-	-	-
-		(7,200)	-	-	-
(5,481)	Total savings	(14,229)	(7,963)	(9,019)	(8,583)
3,890	Cash change	(3,530)	-	-	-

Governance & Community Services - Budget Analysis 2010/11 to 2011/12

Service Area	2010/11 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Cash Reduction Required (-) £000s	% cash reduction %	Savings to meet cash limit £000s	% savings to meet cash limit %	2011/12 Cash Limit £000s	One-offs for 2011/12 £000s	2011/12 Budget £000s	Budget increase 2010/11 to 2011/12 %
Libraries & Culture	6,577	68	47	115	-263	-4.0%	-313	-4.8%	6,379		6,379	-3.0%
Governance & Community Services (exc Libraries)	10,474	19	296	315	-532	-5.1%	-912	-8.7%	9,877		9,877	-5.7%
TOTAL	17,051	87	343	430	-795	-4.7%	-1,225	-7.2%	16,256	0	16,256	-4.7%
check	17,051	87	343	430	-795	-4.7%	-1,225	-7.2%	16,256	0	16,256	-4.7%

Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B
Governance & Community Services - Savings, Impacts and Proportions

Service Area and Details	IMPACTS	2011/12 AMOUNT £000s	%age of Service Area Budget	LOW IMPACT EFFICIENCY CATEGORY
1) High Impact				
	Total High Impact:			
2) Medium Impact				
Libraries & Culture	In addition to absorbing the effects of inflation, there will be a real cash reduction in stock investment and will result in a reduced range and number of books available in libraries. Library users are likely to have to wait longer to borrow/access a specific item and less likely to be able to find the items they are looking for when they visit a library (as this is a Public Library Users Survey question future responses could show falling satisfaction levels). A reduction in the total number of posts across all levels of the service is planned which, over 3 years, could save in excess of £250k. Library Users may face increased waiting times both in libraries and for other services e.g. reservations.	215	3.5% overall (but 10% reduction in stock investment)	
Economy & Community Services	A re-organisation of management structures in the Trading Standards service, by reducing the number of teams from 3 to 2, and a reduction in the budget available to buy in short-term/ ad-hoc support may adversely affect response times for consumer and business enquiries; a phased reduction in the Safer Communities team will reduce capacity to manage/commission services such as drug & alcohol misuse and domestic violence (the impact is likely to be greater should there be any further reduction in ABG). The capacity to plan for and respond to unexpected events will reduce by not filling a vacancy in the small central Emergency Planning team.	97	5.2% of service area budget	
	Total Medium Impact:	312		
3) Low Impact				
Management & Resources	<i>Support Services cost reduction.</i> Full-year effects of implementing the decision of the Governance Committee to consolidate two Director posts into one and to delete an Asst Director post. One Chief Officer PA post will also be deleted. These measures will reduce the capacity and resilience of the organisation at senior manager level.	280	19.4% of service area management and staff costs	1
Communications	<i>Support services cost reduction.</i> A fundamental review of the Communications function is underway. The review is targeting savings of £200k in the G&CS Dept and savings of a similar scale may be sought across the rest of the Council's communications community.	200	17% of service area budget	to be determined through the review.
Legal and Democratic Services	<i>Support services cost reduction.</i> A re-organisation of the Democratic Services and Scrutiny team will be implemented over the next two years and the reduced managerial and team capacity may impact on the support for the council's democratic infrastructure.	41	10.6% of service area budget	1
Personnel & Training	<i>Support services cost reduction.</i> One Senior Manager post will be deleted and there will be a service wide re-structuring at Personnel Manager level. Proposals to merge the workforce planning and e-recruitment teams will also begin with the full-year effect of implementation obtained during 2012/13. All these measures will reduce base capacity levels to support the organisation.	225	6.9% of service area management and staff costs	1
Economy & Community Services	Recent capital grant investment in Traveller sites has improved site facilities. It is proposed to raise rents to a more realistic market base and to improve the management of utility services and their cost recovery. Discretionary budgets in the Strategic Economic Development team will be cut and with such a small team the council's approach will be limited to core priorities with little scope to respond to emerging issues.	54	7.2% of service area budget	
Libraries & Culture	An 'invest to save' renegotiation of a substantial long-term rent should result in ongoing annual savings. Concessionary bus pass renewals will be offered through many libraries, generating additional income and providing increased numbers of access points for the public. The Equal Access service will be will no longer be based at one location but will be distributed through the 4 area co-ordinators	98	1.5% of service area budget	3
Members	A reduction of one Cabinet post is anticipated	15	1.2% of service area budget	4
	Total Low Impact:	913		
	Total Savings:	1225		

Control -1,225

Key to Low Impact / Efficiency Category:

- 1 = Management / Staff restructuring
- 2 = Procurement / Commissioning Improvements
- 3 = Process Changes
- 4 = Other efficiencies (including new income generation)

Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B
4 Year Financial Summary - Governance & Community Services

2010/11 £000s		2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s
17874	Cash limit	16,256	15,932	15,932	15,932
	Includes:-				
175	New One-off items	0	0	0	0
77	Area Based Grant	324	0	0	0
-1006	Other Base adjustments	-972			
67	Cash reduction(-)/ increase of	-795	0	0	0
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	Spending Pressures & Priorities				
191	Normal Inflation	87	173	357	357
	Excess inflation				
2	Increased rents for Libraries, Archives and Registration properties	22	7	25	
19	SAP charges				
	Modern Records storage - responding to increased document volume/retention periods required for storage by departments	70			
	Falling income levels from discretionary services - Libraries	75	0	0	0
	Single Status implementation - Libraries	40	0	0	
	Short-term capacity management to facilitate departmental changes	136			
	'The Keep', the new historical archive centre. Possible 10-fold increase in NNDR			200	
	County Council elections (no joint election planned for 2013 - all costs fall to ESCC) (one-off)			750	
	Assume met from balances			-750	
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306	Total spending pressures to be funded	430	180	582	357
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	Less:				
	a) Efficiency savings				
-25	Income targets for traded & discretionary services (e.g. Legal, Personnel, Registration etc...)				
-40	Changes to Managerial, support and team structures				
	Support Services cost reductions - consolidating two Director posts into one, deletion of Asst Dir post.	-250			
	Support Services cost reductions - departmental support cost	-30	-20	-20	
	Support Services cost reductions - restructuring in Personnel & Training	-225	-81		
	Support Services cost reductions - Communications review	-200			
	Support Services cost reductions - restructuring of Democratic Services & Scrutiny team	-41	-21		
	Support Services cost reductions - Executive office restructuring		-75		
	Library Equal Access service	-30			
	Peacehaven rent invest to save	-42			
	Reduction of one Cabinet post/catering costs	-15	-5		
-58	Other cash limited savings to be applied to various discretionary budgets i.e absorb inflation		-70		
	Libraries - reduce overdue notice printing costs	-6			
	Co-locate library stores on expiry of leases			-40	
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-123		-839	-272	-60	0
	b) Other savings				
-22	Libraries stocks investment levels reduced	-150	-102	-50	
	Library service staff structures	-65	-135	-90	
	Concessionary bus pass renewals via libraries	-20			
	Trading Standards, Emergency Planning, Safer Communities team structures	-97	-23	-76	
	Trading Standards Buy/support with confidence schemes		-64		
	Traveller site income, utility costs + management	-31	-31		
	SED project/operational budget	-23	-21	-18	
	Registration service review/income target		-50		
	Reorganise mobile library service		-75		
	Remove Short-term capacity (see above)		-136		
	Third sector/external funding		-36	-64	
	Withdraw mobile office			-70	
	Hastings library co-locate two sites (subject to Cap Prog scheme)			-60	
	Culture services grants			-37	
	Members Budget target - exclude from departmental cash target?			-159	
-90					
<hr/>					
-112		-386	-673	-624	0
<hr/>					
-239	Total savings	-1225	-945	-684	0
<hr/>					
67	Cash change	-795	-765	-102	357
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Childrens - Budget Analysis 2010/11 to 2011/12

Service Area	2010/11 Adjusted Base	Normal Inflation	Other spending pressures	Total spending pressures	Cash Reduction Required (-)	% cash reduction	Savings to meet cash limit	% savings to meet cash limit	2011/12 Cash Limit	One-offs for 2011/12	2011/12 Budget	Budget increase 2010/11 to 2011/12 %
	£000s	£000s	£000s	£000s	£000s	%	£000s	%	£000s	£000s	£000s	%
Children & Young People's Trust	138	2	0	2	0		-2		138	0	138	
Children & Families	65,229	745	1,763	2,508	-863		-3,371		64,366	295	64,661	
Learning & School Effectiveness	24,516	167	0	167	-1,735		-1,902		22,781	745	23,526	
Management & Support	-25,044	82	2,679	2,761	1,147		-1,614		-23,897	160	-23,737	
TOTAL	64,839	996	4,442	5,438	-1,451	-2.2%	-6,889	-10.6%	63,388	1,200	64,588	-0.4%

check 64,839 996 4,442 5,438 -1,451 -2.2% -6,889 -10.6% 63,388 1,200 64,588 -0.4%

Childrens - Savings, Impacts and Proportions

Service Area and Details	IMPACTS	2011/12 AMOUNT £000s	%age of CSA Service Area Budget	SAVINGS CATEGORY
1) High Impact				
Educational Psychology Service	In the main only statutory services will be provided. Non-statutory assessments and support for children will not be provided unless schools pay for it. Only 5% of annual review meetings will be attended and support for ASD pupils in mainstream schools will be provided only if it is part of a child's Statement. There will be no training or support for policy development for schools unless schools pay for it. There is a risk that an increased number of pupils with Statements of SEN could be awarded places at independent special schools and there will be high levels of parental concern especially in relation to DDA.	318	31% of CSA Service Area Budget	A
Behaviour and Attendance	The new service which is being formed by bringing together the Education Welfare Service and the Behaviour and Reintegration Service will have, in effect, 30% less funding. The focus of the new service will be to work with individual children and young people and their families who have been identified as having particular needs in relation to poor behaviour and/ or poor attendance. The numbers of young people who can be supported will be reduced.	218	25% of CSA Service Area Budget	A
Looked After Children	Alternative funding streams will need to be secured in schools budget (DSG) and in particular associated with pupil premium funding for LAC to support the educational attainment of LAC which cover GCSE tutors, residential revision, year 6 transition, designated teacher training. Welfare call contract to be discontinued. Savings include the impact of a reduction in grants now recieved through formula grant.	126	0.4% of CSA Service Area Budget	A
SEN & Disability	The SEN budget is predominantly resourced through DSG, although some of the staffing structure is funded from CSA core funding. The Lean systems project will also incorporate the SEN team and as such it is our aim to achieve 19% (£235k approx) savings on funding required from the department's core budget. Expenditure on agency placements represents the biggest element in the schools budget, we aim to achieve a reduction in spend of 11% (£1m) in order to mitigate pressures of this order in children's disability service budget.	76	6% of CSA Service Area Budget	A
Targeted Youth Support	The proposal is that previously discrete services (Youth Offending Team, Youth Development Service, Connexions Intensive Personal Advisers, Youth Homlessness, Teenage Pregnancy, Substance Misuse Service) should be brought together into one service to form the Youth Justice and Targeted Youth Support Service. The intention is to remove the duplication in delivery across some services and to ensure greater clarity across the different agencies about what support is available to young people in need. There will be three main strands to the work of the service: - Individual Targeted Youth Support for approximately 1,000 young people identified at risk of NEET, Teenage Pregnancy, Substance Misuse or Offending, through the allocation of a Key Case Worker. - Provision of community based services in areas of high levels of deprivation, nuisance and anti-social behaviour, teenage pregnancy and substance misuse. - Provision of positive activities for young people in areas where such provision would otherwise be scarce; rural areas would be a particular focus. Provision of services would involve VCS, youth partnerships and liason with village action plan groups. In addition to the management and efficiency savings, the services which will be significantly reduced in order to make the total savings proposed are universal youth development services.	1827	27% of CSA Service Area Budget	A
SLES	A combination of the savings required from the County Council budget and the expected loss of over £2m of grant will lead to a significant reduction in services. The priorities will be supporting schools causing concern, supporting partnerships between schools to secure improvement or establish alternative models of leadership and management, raising standards in English and mathematics, and closing the gap in attainment between vulnerable pupils and and all others. Activities which will reduce or cease include support for post 16 provision, PSHE, behaviour and SEN policies, Gifted and Talented provision, Modern Foreign Languages, Community Cohesion, personalised learning, assessment, data analysis, support and challenge for schools which are satisfactory or better. Governor support will continue to be a traded activity and a range of services will be available to schools to purchase. Also included is the impact of the reduction in Formula grant and academies funding cut.	556	19% of CSA Service Area Budget	A
Total High Impact:		3121		

Childrens - Savings, Impacts and Proportions

Service Area and Details	IMPACTS	2011/12 AMOUNT £000s	%age of CSA Service Area Budget	SAVINGS CATEGORY
2) Medium Impact				
Admissions & Transport including Home to School Transport	Proposal covers a range of options including staff restructure & streamlining of processes and the renegotiation of the SLA with T&E colleagues is also included following changes to procurement for Home to School Transport: We intend to continue to build on the positive progress made through the joint HTST board. We will adjust the base budget in line with current forecasts for 2011/12, the current underspend and the policy changes for denominational transport from September 2011. We will also incorporate additional savings targets currently being modelled through the forecasting model. There are cost pressures in the post 16 element of the transport budget. Proposals will be put before lead member to amend our current policy for financial assistance following appropriate consultation.	1344	9% of CSA Service Area Budget	A
Home to School Transport	We also expect to make savings through the deployment of lean systems thinking which we expect will improve effectiveness and resource requirements. The Admissions team structure will be reviewed as part of the Lean systems project, it is our ambition to achieve a 20% reduction in resources required through this process.	413	3% of CSA Service Area Budget	A
Childrens Centres	There will no longer be CSA funding for Children Centre Programmes. All Children Centres programmes will be funded through the Local Authority's 'Early Intervention Grant' and that is likely to mean a 25% reduction in services over the medium term. The Children's Centre Programmes will focus, in the main, on provision of services for the most deprived and vulnerable children and families. We will also achieve savings through reducing premises costs.	397	7% of CSA Service Area Budget	A
Total Medium Impact:		2154		

3) Low Impact

Management and Support Services	Proposal cover a range of options to restructure, streamline processes, and cease some activities, as well as explore options to trade further services with schools in East Sussex and outside of ESCC. Savings in year 1 primarily arise through Management / staff restructuring and include full year effect of savings already actioned in 2010/11 and equate to 17% of budget. Proposals also include profiled saving across future years which represent an overall reduction in resources of 24.5% of net budgets. The proposed restructure programme will have to be accelerated to deliver additional savings resulting from the cut in academy funding announced in the preliminary settlement.	545	17% of CSA Service Area Budget	1
Other	Implementation of ABG cuts in 2010/11 integrated into base for 2011/12 through EIG	1053	5% of CSA Service Area Budget	2
SLA	Service Level Agreements with central departments, more significant savings to be realised in years 2 -4	16	0% of CSA Service Area Budget	3
Total Low Impact:		1614		
Total Savings:		6889		

Control -6,889

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

**Departmental Summary and Pressures and Savings Plans for 2011/12 Annex B
4 Year Financial Summary - Children's Department**

2010/11 £000s		2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s
73,572	Cash limit	64,588	64,588	64,588	64,588
	Includes:-				
450	New One-off items	1,200	0	0	0
(425)	Area Based Grant	(10,834)	0	0	0
(1,258)	Other Base adjustments	2,551			
2,305	Cash reduction(-)/ increase of	(1,451)	0	0	0
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	Spending Pressures & Priorities				
769	Normal Inflation	996	1,522	1,471	1,471
	Excess inflation	44			
1,140	LAC pressures - ongoing effect of 2009/10				
2,250	LAC pressures - ongoing effect of 2009/10				
650	LAC pressures - additional numbers 2010/11	863	1,500	800	700
(10)	SEN and Disability Service - increase in numbers				
930	Home to School Transport - pupil numbers/policy changes				
	Integrated Area Children Services - increased number of Residence	556	210	180	150
500	Child Protection posts				
	One-off savings 2009/10	750			
	Specific grants - one off savings in 10/11 to support ABG cuts	1053			
	Funding to offset grant reduction in Access & Disability	300			
	Change Management capacity	91	46		
	Implementation Provision	785			
6,229	Total spending pressures to be funded	5,438	3,278	2,451	2,321
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	Less:				
	a) Efficiency savings				
	Admissions & Transport including Home to School Transport	(1,344)	(260)	(56)	
(1,500)	Implementation of ABG cuts in 2010/11 integrated into base for 11/12	(1,053)			
	Combined Services funded from Dedicated Schools Grant with the agreement of the Schools Forum.				
-750	Efficiency savings from value-for-money review of services				
-849	HR strategy changes				
(400)	Staffing - turnover factor				
-320	Improve procurement practices				
-250	Reduce costs of meetings and personal devices				
-130	Rationalisation of accommodation				
-100	Service Level Agreements with central departments	(16)	(150)	(150)	
-75	Management and Support Services savings	(545)	(154)	(60)	
	Targeted Youth Support	(1,827)	(365)		
	Children's Centres	(397)	(79)		
	Educational Psychology Service	(318)	(64)		
	Behaviour & Attendance	(218)	(43)		
	Looked After Children	(126)			
(4,374)		(5,844)	(1,115)	(266)	0
	b) Income generation				
	Additional services to schools				
<hr/>		<hr/>	<hr/>	<hr/>	<hr/>
0		0	0	0	0
	c) Other savings				
	Savings to be identified		(2,072)	(2,185)	(2,321)
	HTST - Denomination Transport	(163)			
	HTST - reducing rolls	(250)			
	SLES	(556)	(33)		
	Access & Disability	(76)			
	Music Service		(58)		
0		(1,045)	(2,163)	(2,185)	(2,321)
<hr/>		<hr/>	<hr/>	<hr/>	<hr/>
450	Carry-forward underspend/one-off funding				
450		0	0	0	0
<hr/>		<hr/>	<hr/>	<hr/>	<hr/>
(3,924)	Total savings	(6,889)	(3,278)	(2,451)	(2,321)
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2,305	Cash change	(1,451)	0	0	0

Corporate Resources - Budget Analysis 2010/11 to 2011/12

Service Area	2010/11 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Cash Reduction Required(-) £000s	% cash reduction %	Savings to meet cash limit £000s	% savings to meet cash limit %	2011/12 Cash Limit £000s	One-offs for 2011/12 £000s	2011/12 Budget £000s	Budget increase 2010/11 to 2011/12 %
Finance	1,132	13	46	59	-63		-145		1,046		1,046	
Audit	976	11	12	23	-56		-100		899		899	
ICT	2,726	25	18	43	-162		-110		2,659		2,659	
Property exc building maintenance	117	1	86	87	-7		-166		38		38	
Building maintenance	5,029	69	109	178	-306		-484		4,723		4,723	
Miscellaneous	902		21	21			0		923		923	
TOTAL	10,882	119	292	411	-594	-5.5%	-1,005	-9.2%	10,288	0	10,288	-5.5%
check	10,882	119	292	411	-594	-5.5%	-1,005	-9.2%	10,288	0	10,288	-5.5%

Corporate Resources - Savings, Impacts and Proportions

Service Area and Details	IMPACTS	2011/12 AMOUNT £000s	%age of Service Area Budget	LOW IMPACT / EFFICIENCY CATEGORY
1) High Impact				
	Total High Impact:	0		
2) Medium Impact				
Building Maintainance	In achieving these savings the remaining programme will need to be subjected to enhanced prioritisation and targeting as the failure to maintain buildings will cause backlogs which will push costs into future years.	295	6% of Building Maintainance budget	
	Total Medium Impact:	295		
3) Low Impact				
Finance	~ Renegotiation of the contract with East Sussex Fire Authority to reflect properly the service being provided.	22	2% of CRD Finance budget	4
	~ Senior Staff Changes	27	2% of CRD Finance budget	1
	~ Changes in working practices, such as Pcard and e-invoicing, that will result in efficiencies in the accounts payable function.	42	4% of CRD Finance budget	4
	~ Restructure of Corporate Finance to allow for improved service delivery by realigning responsibilities, creating clearer line of accountability, and re-focusing the resources available on our key areas for improvement which have resulted in staff savings.	36	3% of CRD Finance budget	1
	~ Financial Services work restructure and risk based approach to monitoring which have resulted in staff savings (non-replacement of Finance Officer post).	18	2% of CRD Finance budget	1
Audit	~ Internal Audit Restructure (09/10) release of final savings. This relates to audit manager post deleted in 09/10 and a reduction in audit days already accounted for so no additional impact in 11/12.	20	2% of Audit budget	1
	~ Reduction in planned anti fraud work - can be accommodated within overall audit plan.	20	2% of Audit budget	3
	~ External audit relocation resulting in reduced accommodation charges.	5	1% of Audit budget	4
	~ Reduction in E-Business Team capacity - voluntary changes to working hours.	10	1% of Audit budget	1
	~ Reduction in Secretarial Team capacity - voluntary changes to working hours.	15	2% of Audit budget	1
	~ Reduction in ICT Discretionary spend - better management of PC refresh requirements and other discretionary activity.	30	3% of Audit budget	4
	~ Reduction in Audit Commission Fees. This is dependant on fee consultation but should reduce with end of CAA.	tbc		4
ICT	~ Shared Services PC Repair. Savings achieved through joint procurement of hardware maintenance with Hampshire.	35	1% of ICT budget	3
	~ Removal of charges paid to Serco by bringing in house some specific IT functions.	75	3% of ICT budget	2
Property	~ Restructure of- various teams - reorganisations to find efficiencies have already taken place to achieve just over half this amount. Consultation on proposals to restructure another team is in progress.	83	71% of Property budget	1
	~ Automatic meter reading will reduce the need for administration of estimated bills.	35	30% of Property budget	3
	~ A review of current processes is in progress which will deliver savings.	10	9% of Property budget	3
	~ Tariffs from the use of framework agreements for appointment of building contractors.	30	26% of Property budget	4
	~ Charging fees for disposals on auction sales, this will be extended where appropriate.	8	7% of Property budget	4
Building Maintainance	~ Resultant decreased work programme will need to be subjected to enhanced prioritisation and targeting.	189	4% of Building Maintainance budget	4
	Total Low Impact:	710		
	Total Savings:	1005		

Control -1,005

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

4 Year Financial Summary - Corporate Resources

2010/11 £000s		2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s
10,747	Cash limit	10,288	9,818	9,370	8,942
	Includes:-				
	Building Maintenance	4,723	5,213	5,703	6,193
	Net CRD	5,565	4,605	3,667	2,749
75	New One-off items *	0	0	0	0
0	Area Based Grant	0	0	0	0
-84	Other Base adjustments	210			
48	Cash reduction(-)/ increase of	-594	-470	-448	-428
	Spending Pressures & Priorities				
147	Normal Inflation	119	238	215	215
	Excess inflation				
	Building maintenance	109	80	65	
25	Kier Contract	25			
	Corporate projects - CRM, First Care	21			
	Other pressures	137	110	96	96
172	Total spending pressures to be funded	411	428	376	311
	Less:				
	a) Efficiency savings				
	Staff structural savings [CRD wide]	-208	-150	-150	-150
	Audit & Performance	-55			
	ICT services	-110			
	Property	-45			
-27	Accounts payable efficiencies	-42			
	Risk Management reduction		-30	-20	
	E-invoicing		-45		
	Housekeeping		-100	-75	-75
-27		-460	-325	-245	-225
	b) Other savings				
	Key contract reductions		-75	-75	-75
-16	Finance -60				
-44	Property		-81		
-25	ICT				
-12	Property - prioritised work programme	-377	-350	-350	-350
	Property income from tariffs / fees	-38			
	Finance additional income	-23			
	To be identified		-7	-154	-89
	Jan 11 additional savings	-107			
-124	Total savings	-1,005	-898	-824	-739
48	Cash change	-594	-470	-448	-428

Transport & Environment - Budget Analysis 2010/11 to 2011/12

Service Area	2010/11 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Cash Reduction Required (-) £000s	% cash reduction %	Savings to meet cash limit £000s	% savings to meet cash limit %	2011/12 Cash Limit £000s	One-offs for 2011/12 £000s	2011/12 Budget £000s	Budget increase 2010/11 to 2011/12 %
Management & Support	4,145	37	718	755	-687	-16.6%	-1,442	-34.8%	3,458		3,458	-16.6%
Highways Maintenance	18,979	768	479	1,247	-678	-3.6%	-1,925	-10.1%	18,301		18,301	-3.6%
Traffic & Safety	1,428	35	-43	-8	-280	-19.6%	-272	-19.1%	1,148		1,148	-19.6%
Environment	2,054	54	-15	39	9	0.4%	-30	-1.5%	2,063		2,063	0.4%
Passenger Transport	9,794	-49		-49	-324	-3.3%	-275	-2.8%	9,470		9,470	-3.3%
Planning	1,728	27	-182	-155	-205	-11.9%	-50	-2.9%	1,523		1,523	-11.9%
Waste Management	27,932	444		444	119	0.4%	-325	-1.2%	28,051	-5,000	23,051	-17.5%
TOTAL	66,060	1,316	957	2,273	-2,046	-3.1%	-4,319	-6.5%	64,014	-5,000	59,014	-10.7%
check	66,060	1,316	957	2,273	-2,046	-3.1%	-4,319	-6.5%	64,014	-5,000	59,014	-10.7%

Transport & Environment - Savings, Impacts and Proportions

Service Area and Details	IMPACTS	2011/12 AMOUNT £000s	%age of Service Area Budget	LOW IMPACT / EFFICIENCY CATEGORY
1) High Impact				
<p><u>Highways Maintenance</u> Footway Maintenance</p> <p>Other highways related savings</p>	<p>The proposed saving amounts to a 25% reduction in footway maintenance. It will mean that some pavements that are in need of repair do not benefit for example from an entire length of full structural repair but more on localised treatment / patching and there will be a higher reliance on lower cost materials such as tarmac rather than more expensive paving slabs or stones. The impact will therefore be more a visual one than safety or structural. There will be no increased risks to individuals from trips or falls as a result of this saving.</p> <p>To achieve the balance of savings needed from this service area we will look at a range of options that will deliver the total sum including possible reductions in weed control, reduced allocations for finger posts and road markings and undertaking less surface dressing. This would have more of an aesthetic impact for example replacing wooden finger posts (a characteristic of Sussex) with longer life, lower maintenance metal posts. None of the options would result in an increased safety issue but a reduction in surface dressing would impact on condition surveys as measured through laser technology. This activity does not though contribute to the structural stability of our roads.</p>	<p>400</p> <p>200</p>	<p>2% of overall highways budget</p> <p>25% of footway maintenance budget</p>	
Total High Impact:		600		
2) Medium Impact				
<p><u>Highways Maintenance</u> Highways agency agreements</p> <p>Street Lighting - Heathfield</p> <p>Street Lighting - energy saving measures</p> <p>Reactive Maintenance associated with 2 year planned maintenance programme</p> <p>Maintenance of Structures</p> <p><u>Passenger Transport</u> Hastings & Rother</p> <p>Supported bus services</p> <p><u>Traffic & Safety</u> Road Safety</p>	<p>In achieving these savings there is a commitment to ensure that there is a consistent level of service across the County. The impact reflects the perception of customers of a service delivered locally by the borough councils in Eastbourne and Hastings rather than the County Council. There will be no material change to the service residents receive. The figure and percentage shown represent a part year saving with the remainder accruing in 2012/13.</p> <p>The saving arises from the pilot scheme in Heathfield to switch of street lights during the hours midnight to 5 a.m. The scheme is being piloted in 2010/11 with the savings accruing in 2011/12 from a reduction in energy usage</p> <p>There are a range of options available to reduce energy usage and consequently save on energy bills. The options range from switching off alternate lights completely to switching off during hours of darkness. The investments to achieve these outcomes vary and the most appropriate solutions may differ between different areas and different towns / villages and will need to take account of consultation responses and the assessed impact of individuals once detailed proposals are developed. The proposed savings will be achieved through a number of pilot schemes around the county.</p> <p>There is a planned reduction in our reactive maintenance activities reflecting the reduced requirements of a road network that is in better condition and a reduced reliance on reactive maintenance. The two year programme of work predicts a gradual increase in overall condition and the savings in reactive maintenance are therefore phased over a 3 year period with 2011/12 being the second year. The impact on residents is expected to be minimal particularly after the second full year of additional investment.</p> <p>This proposed saving relates to maintenance of highway structures e.g. bridges and culverts. In the short term the impact can be managed but a sustained cut coupled with a significant cut in the capital programme would increase the impact and risks in the longer term. Issues of public safety will remain a priority within the funding available.</p> <p>Re-tendering supported bus services in the Hastings and Rother area. The outcome of the consultation, as yet unknown, may deliver a mix of efficiencies in tender prices and route planning with some changes to service times and frequencies. The savings will be phased over two years; £25k in each year and the % just represents the reduction in 2011/12.</p> <p>The saving will comprise a mix (weighting to be determined) of fare reviews and possible increases, retendering and renegotiation of contract price indexation and possibly some reductions to services but focussing on lesser used journeys and those representing poor value for money</p> <p>The saving proposes a new approach to road safety education. Options are being considered which will include consideration of the contribution made by the Sussex Safer Roads Partnership and the East Sussex Casualty Reduction Steering Group as well as possible joint working locally with the Police, Fire Services and other partners with each taking a lead in a specialist area and achieving economies of scale. There is likely to be some reduction in the range of educational activities on offer to residents as well as some efficiency savings as well as a refocussing of the work of the SSRP towards a mainly camera only partnership in the final year of the current agreement. The focus on behavioural change is expected to have longer term effects and improvements in road safety levels for residents. (The percentage quoted relates to the Road Safety Education budget and excludes the separate Engineering Budget)</p>	<p>200</p> <p>5</p> <p>200</p> <p>300</p> <p>100</p> <p>25</p> <p>250</p> <p>272</p>	<p>24% of total agency payments to Boroughs</p> <p>0.4% of energy budget</p> <p>17% of energy budget</p> <p>7% of reactive maintenance budget</p> <p>16% of structures works budget</p> <p>0.9% of total subsidy to operators</p> <p>9% of total subsidy to operators</p> <p>51% of road safety education budget</p>	
Total Medium Impact:		1352		

Transport & Environment - Savings, Impacts and Proportions

Service Area and Details	IMPACTS	2011/12 AMOUNT £000s	%age of Service Area Budget	LOW IMPACT / EFFICIENCY CATEGORY
3) Low Impact / Efficiency				
Highways Maintenance				
Highways Team Restructure	Efficiencies in process and re-design of the approach to highways maintenance activities will lead to a leaner client staffing structure post Pathway Phase 2.	420	32% of highways staffing costs	1
Street Lighting - energy	The final savings accruing from previous years invest to save initiatives.	10	0.4% of energy budget	4
Network Management	Implementation of a 'coring' programme to test the suitability of work undertaken by utility companies to reinstate the highway after they have entered to carry out works. We are allowed to charge for the coring and fine where the work is sub-standard. The estimate of savings is based on our current assessment of the standard of work	55	15.2% of network management gross expenditure budget	4
Fleet Management	Improved efficiency of the end to end process for procuring fleet vehicles	35	16% of fleet management staff budget	3
Waste Management				
Leachate treatment	Following capital investment in the current financial year, we are now able to treat leachate on site. Compared to the costs on tankering and external treatment this produces a full year saving of £50k of which £25k was counted towards our savings in 2010/11.	25	4.3% of leachate tankering costs	3
Minimisation of Landfill	The saving is based on the new approaches and working with district and borough councils which will increase recycling, composting etc allowing us to stop some of our less effective and less value for money activities in this arena. The national campaigns have more effect on behavioural change and coupled with the collection arrangements being made more simple for people to use has a marked change on performance	300	20% of landfill costs	3
Planning				
Income from National Park Authority	Agreement has been reached between the district, borough and county councils and the National Park authority which provides for those councils with area in the National Park boundary to consider planning applications on behalf of the NPA under a form of Service Level Agreement. The local authorities will be paid a fee per application considered. The estimated new income is based on the agreed fee rate and an average number of planning applications considered in any year.	50	11.5% of planning development control gross expenditure budget	4
Environment				
Site Management	Responsibility for the management of the Rye Harbour Nature Reserve will pass from the County Council to a third party. There will be a phased handover over two years. The saving represents around half of the current annual investment	22	50% current Rye Harbour management budget	2
Ashdown Forest	A Cut in the contribution to the Conservators which will require them to adjust their budget. The budget must be approved by the Cabinet as Trustees who at the same time will consider the level of grant payable from the Trust Fund	8	10% of current contribution	4
Management & Support				
Implementation of revised staffing structures	The consultation and appointment to posts is now fully complete and the figures reflect the new staffing structures .	1100	9.6% of revenue payroll (inc oncosts)	1
Software savings	Moving from SAP CRM to the new corporate Microsoft CRM solution will provide savings on the software support and maintenance charges. The current charges are primarily borne by T&E as the main user whereas the new charges are equally split across the five departments who will be using this software.	20	40% of current departmental charges	2
ICT hardware	A corporate move to implement new ways of managing our desk top environment will allow a reduction in the requirement for PC refresh budgets	50	80% of current refresh budget	2
Accommodation savings	As part of accommodation invest to save programme, reduced accommodation needs in County Hall. No impact to the service of the customer	60	20% of current accommodation budget	4
Consultancy budget	Reduce reliance on consultants in relation to central procurement advice	12	100% of current procurment consultancy budget	2
Use of b/fwd resources	A planned underspend in 2010/11 will be carried forward to part fund a one year only commitment to SSRP	200	N/A	4
Total Low Impact:		2367		
Total Savings:		4319		
		control	-4319	

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

4 Year Financial Summary - Transport & Environment Department

2010/11 £000s		2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s
60,423	Cash limit	59,014	64,014	64,014	64,014
	Includes:-				
0	One-off items *	-5000	5000	0	0
96	Area Based Grant	-1,982			
(1,496)	Other Base adjustments	7,619	0	0	0
505	Cash reduction(-)/ increase of	-2046	0	0	0
Spending Pressures & Priorities					
556	Normal Inflation	1,003	1,905	1,208	1,208
97	Transfer to Waste reserve	0	0	0	
475	Excess inflation (construction)	313	333	354	375
111	Maintenance cost arising from capital programme	30	50	50	50
	Refurbishment of major structures				
124	Transfer Support for Bus Services to Parking (remove base contribution from p	0			
	Speed Awareness training surplus being transferred to a reserve				
70	Waste & Minerals Core Strategy	-42	229	-311	-73
0	Planning consultants	-30			
0	Cuckmere Estuary Project	-15			
55	3rd Local Transport plan	-110			
	Casual Worker Pay				
	Waste Reserve contribution				
100	Re-tendering highways contract	35	-71	-133	
50	Capacity for service reviews	-50			
50	Restructure management	-50			
44	KSI post	-44			
100	Flood & Water Management Bill	0			
0	Carbon Reduction Commitment (CRC)	28			-28
32	Exec Assistant	0			
30	E Recruitment	0			
12	Occupational Health SLA				
315	Repayment of Highways prudential borrowing	415	120	0	
	Road Safety Grant	150			
	Brought Forward from 2010/11	640			
2,221	Total spending pressures to be funded	2,273	2,566	1,168	1,532
Less: a) Efficiency savings					
(400)	Staff structural savings (Pathway phase 2)	-1100		0	
	Highways team restructure (Post Pathway 2)	-420			
0	Efficiencies in operation of county fleet operations	-35			
	Transform approach to securing expert advice to support planning decisions		-110		
	Waste Awareness	-300			
	Redesign of approach to strategic planning (incl transport)		-200		
	Software savings	-20			
(174)	Environmental awareness programme	0	0	0	
(25)	Leachate treatment savings from invest to save	-25			
(12)	Terminate involvement in 'Operation Crackdown'				
0	Changes to Agency agreements (Highways)	-200	-139		
0	Changes to Agency agreements (Parking)	0			
(26)	Street lighting energy saving	-10			
	Heathfield part night lighting energy saving	-5			
	PC refresh savings	-50			
	New Highways Contract Efficiency Saving		-500	-1000	
(200)	Reduction in reactive Mtce after 1st year Capital Investment	-300	-500		
	Accommodation	-60			
	Consultancy	-12			
	To be decided		-1495	-1368	-2732
(1,107)		(2,537)	(2,944)	(2,368)	(2,732)
b) Other savings					
	Passenger Services - retendering and route review	-25	-25		
	Rural Bus savings related to rural bus Subsidy	-250			
	Ashdown Forest - reduction in contributions	-8			
	Reduce maintenance of footways by 25%	-400			
	Highways savings eg weed control	-200			
	Reduce planned maintenance of structures by 25%	-100			
	Street Lighting energy savings - range of options	-200	-200		
	Reduced / Restructured Road Safety Education operation	-272			
	Highways related savings - to be determined		-325		
(54)	Site Management Income (Countryside)	-22	-22		
(100)	Network management coring programme (income generation)	-55			
	Permit scheme for highways works		-250		
	New Income from National Park Authority	-50			
(150)	Sussex Safer Roads Partnership				
(305)	Brought Forward from 2009/10	-200			
-609		-1782	-822	0	0
-1716	Total savings	(4,319)	-3766	-2368	-2732
505	Cash change	-2046	-1200	-1200	-1200



The Rt Hon Eric Pickles MP
Secretary of State for Communities and Local Government

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14 DEC 2010

Dear colleague,

I am writing to outline the Government's plans for financing English local authorities from *2010 to 2012*.

The recent Spending Review set out how the Government will tackle the catastrophic levels of public debt to ensure our economic recovery. This has involved difficult but essential decisions throughout the public sector and in this settlement, I have sought to achieve a fair and sustainable deal for local government.

This year, we have made a number of important changes to the way that government grant is distributed. First, we are focusing resources on the most vulnerable communities facing significant social challenges by giving more weight to the levels of need when calculating the amount of grant different authorities receive. We are also grouping councils together depending on how reliant they are on government grant, setting different floors for their grant reductions to insulate the most dependent areas. This is a progressive and fair approach to calculating the grant allocations. More money is being channelled at those areas of the country that have the highest levels of need. We are also directing more resources to authorities that deliver adult social care and these authorities will see a smaller reduction in their grant. Taken together with £1 billion of NHS funding, local authorities will have resources to protect and improve adult social care.

I have acted to protect the spending power of councils in the first year. We are limiting the average spending power reduction across all councils to 4.4 per cent in 2011-12 and ensuring that no council faces a reduction of more than 8.9 per cent in spending power in 2011-12 or 2012-13. To fund this, I am providing a grant of some £80million for the councils who will see their spending power fall the most.

At the same time we have protected the public from excessive council tax rises by stopping any revaluation and setting up a £650 million fund so town halls can freeze council tax for one year. This will offer real help to families and pensioners.

Funding fairness underpins this settlement. Whilst resources are tight in the current financial climate, council freedoms are not. The Localism Bill is delivering the most significant shift in power from Whitehall to town halls in a generation. Councils now have unprecedented freedoms over how to prioritise their money. The need to reduce public spending means that this is a unique settlement, but also a unique opportunity for councils to show how efficient they can be, root out the wasteful spending that still exists and ensure that money goes to the frontline public services. We have also set aside a £200 million capitalisation facility to help Local Authorities deliver savings early through organisational restructuring.

Finally, this is a transitional settlement using an inherited system that makes councils heavily reliant on central government hand outs. We have set up a review of business rates so in the future local government will be able to keep what they collect. This will give councils a real stake in their local economy and set them free from dependency on central government hand outs.

More details of the settlement including a plain English guide can be found on my Department's website www.communities.gov.uk

Your
Sue Pickles

THE RT HON ERIC PICKLES MP

1. Children's Service Department – Budget proposals for 2011/12 (including specific grant funding)

- 1.1 Now that the majority of specific grants to Children's Services have been notified, the very significant scale of the overall reductions the department faces in 2011/12 has become apparent. The budget savings target for 2011/12 will amount to £17.2m (excluding grants now included in DSG), 15.4% of the gross budget. A reduction in gross budget from £111.7m to £99.6m (excluding DSG) plus pressures of £5.1m. Therefore, in cash terms the overall savings target including DSG changes is £20.7m. These figures are built up as follows.
- 1.2 The revised Children's Services Medium Term Finance Plan (MTFP), following the Local Government Financial settlement in December 2010 and January Cabinet meeting (see paragraph 1.16) reflects a service cash limit of £64.6m for the CSA budget for 2011/12, requiring savings of £6.9m to balance this element of the department's budget.
- 1.3 In addition, the department has to identify savings to cover the reductions in specific grant from 2011/12 of some £8m (excluding DSG). The overall position with respect to grants is complex; some have been transferred into different categories such as the Dedicated Schools Grant (at the same cash level), others are transferring to either the Early Intervention Grant, Formula Grant at a reduced quantum, but many will cease completely from 2011/12. A number of grants still remain as unconfirmed or *missing in action*. The full picture is not expected to be known until later in January 2011. Details of specific grant changes and respective savings are detailed in Annex D2.
- 1.4 There will be new specific grant for the department; the Early Intervention Grant (EIG), which will be comprised of surviving former grant streams, subject to a further cut. Grants in 2010/11 now to be rolled in EIG previously amounted to £22.7m which will be reduced to £18m in 2011/12, a 20% reduction, with further adjustment for the outstanding ABG base reductions made in year (2010/11) of £1.17m the remaining grant available for allocation to service provision is £16.9m. Therefore, the overall reduction on previous funding levels is £5.74m (25.3%).
- 1.5 We have considered the range of services which were funded under previous income streams and produced a proposed set of services which the department will fund in the future.
- 1.6 We also considered a number of services for which income streams will cease from 2011/12 to decide whether they should be provided in the future and under which income stream they should be funded; whether this is EIG or central DSG/ headroom.
- 1.7 The services to be funded from EIG are detailed in the attached Annex D2 (Table D). It should be noted that under the current proposals, services listed will generally see significant reductions in services to be provided:
- a) Connexions related work - £2.2m reduction (£4.1m to £1.9m - 54% reduction). Main impact will be a reduction of external contracts, but at a service level will result in withdrawal of the provision of universal impartial advice and guidance. The number of potentially vulnerable young people supported will also be reduced.
 - b) Targeted Youth Support - £7.6m to 2.4m (68%). The proposal is that previously discrete services (Youth Offending team, Youth Development Service, Connexions Intensive Personal Advisers, Youth Homelessness, Teenage Pregnancy, Substance Misuse Service) should be brought together into one service to form the Youth Justice and Targeted Youth Support Service. The Intention is to remove the duplication in delivery across some services and to ensure greater clarity across the different agencies about
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what support is available to young people in need. There will be four main strands to the work of the service:

- i) Individual Targeted Youth Support for approximately 900 young people identified at risk of NEET, Teenage Pregnancy, Substance Misuse or Offending, through the allocation of a Key Case Worker.
- ii) Provision of community based services in areas of high levels of deprivation, nuisance and anti-social behaviour, teenage pregnancy and substance misuse.
- iii) Provision of positive activities for young people in areas where such provision would otherwise be scarce; rural areas would be a particular focus.
- iv) Provision of services would involve VCS, youth partnerships and liaison with village action plan groups.

In addition to the management and efficiency savings, the services which will be significantly reduced in order to make the total savings proposed are universal youth development services.

- c) Children's Centres - £9.2m to £8.5m (7.6%) in addition to £1m already taken out (16.6%). Main impact will be on universal provision; we are also exploring closure of a number of centres (possibly 8) and widening the geographical reach of the remaining centres so that parents will still be able to access services.
 - d) Early years provision - £4.2m to £1.7m (60%). Main impact will be to significantly reduce the level of advice, intervention and support (including workforce development) for, early years education settings. This means that we will be unlikely to meet government targets (which were set by the previous government but have not yet been dropped) about every setting having one early years professional or qualified teacher by 2015. Future activity will be closely targeted on settings which are either in the 20% most deprived areas or are both poor quality and needed. In an area where standards fall, but other local settings could provide the necessary places, we will remove access to grant funding rather than invest in improvement support. This could be controversial, say in a rural nursery setting.
 - e) Disability Short breaks - £1.8m to £1.1m (38%). Main impact is to reduce the respite facilities available to parents and carers. Although this is a significant reduction a planned move towards personalised budgets will enable families and young people to exercise greater choice albeit within a reduced funding envelope. (*See paragraph 1.16 regarding Cabinet proposals to mitigate the impact on Disability Services*)
 - f) Specialist parenting services £786k to £720k (8.4%). We are keen to retain the bulk of investment in intensive parent support, currently split between in- house and a VCS provider, but to ensure access is more closely targeted to reduce the demand for safeguarding services and secure better integration with those services.
 - g) Preventative family support (Parent Support Advisers) £1m to £664k (34%). Primary schools value this service very highly and can be expected to use their pupil premium funds in part to supplement a reduced level of investment by the department. Until a final level of service is determined through schools' decisions, however, there will be disruption and uncertainty as around a third of current posts will be at risk.
- 1.8 Areas with no future funding streams now to be funded through EIG – Domestic Violence (e.g. play therapy) - £60k. CRI currently have a contract with us worth £120,000 taken from several grant sources; we will need to establish with them whether a 50% smaller service is still viable.
- 1.9 New responsibilities with no additional funding streams are to be funded from EIG – PCT commissioning staff transferring to the department will bring a cost pressure in 2011/12. Posts will be part funded from the PCT in the first year, after the PCT contribution ends the funding requirement will increase unless GP consortia make a comparable contribution.
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- 1.10 As a consequence of the team's deliberations, a number of services and projects will no longer be funded or provided by the department, such as:
- Youth bank (*the funds for which groups of young people have bid in recent years, to fund activities/projects. Youth bank would be a good candidate for a social enterprise if suitable entrepreneurs/business opportunities/funders could be found*)
 - Aim Higher (*university entrance support for vulnerable young people*)
 - Ethnic Minority achievement (funding now with schools in DSG)
 - Extended Schools support and coordination (funding now with schools in DSG). *The ending of funding for coordinators of Local Partnerships for Children will put the local partnerships at risk unless, as they already do in some areas, schools take on the costs of their operation.*
- 1.11 In addition, the SLES activities are being significantly reduced as a result of significant loss of grant funding circa £2m. The focus of their work will be improving standards and curriculum provision for the most vulnerable pupils and supporting schools which are causing concern. The vast majority of schools (say circa 70%) will only receive support if they purchase it.
- 1.12 Other specific grants – the School Development Grant (SDG) has now been rolled in Schools DSG. This represents removal of £3.5m from the department's central services. There is an expectation that some services may still be 'bought' or funded by schools such as non-statutory Education Psychology Services and some aspects personal advisor support for young people. Included in this is £775k of funding for SEN and Access & Disability services which has ceased altogether. The funding for the Hastings Excellence Cluster will now be part of the DSG and we are negotiating with the Headteachers about which of the current Excellence Cluster services they would wish to fund.
- 1.13 There is still uncertainty around a number of funding streams, in particular, through the Ministry of Justice/ Youth Justice Board, about which no announcements have been made.
- 1.14 Scale of impact on staffing within the Children's Services Department is expected to be in the region of 315 redundant posts, although more detailed analysis is still being conducted on staffing and restructure issues.
- 1.15 Risks around DSG in 2011/12– expect less flexibility with headroom in 2011/12. Recent modelling suggests no new headroom and may need to add proportion of previous headroom to supplement DSG to be distributed to individual school budgets.
- 1.16 At its meeting of the 25 January 2010, the Cabinet announced additional flexibility within the revenue budget and recommended that Children's Services receive additional base funding of £300k to mitigate the proposed reduction in Disability Services and one off funding of £1.2m to support implementation of service cuts and to enable a smoother lead in time to the reductions necessary, and in particular on the following priorities:
- Disabilities Short breaks – additional funding would be used to enable planned transition towards personalised budgets which will enable families and young people to exercise greater choice although within a reduced funding envelope. It could also be used for more gradual tapering of directly provided services for short breaks.
 - Connexions Services - Within the contractual terms we cannot reduce the external contracts as much as we would need to in the 2011/12 financial year if we are to reconfigure fully the services we provide to enhance EET and prevent NEET
 - Reductions resulting from the Academies funding cuts with the formula grant which were totally unexpected and come on top of other significant savings requirements. Additional one-off funding would allow lead in time to amend or accelerate current modelling for savings targets and any restructuring implications.
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- Children's centre service reductions – there will be a lead in time to complete appropriate cost benefit analysis re closures. Therefore, we need to continue to fund the costs of maintaining these premises as well as funding the core offer of services until we determine which centres it is feasible to close.
 - Support to introduction of personalised budgets in SEN and run a Lean system thinking project which will derive savings in the processes and procedures with Access and disability service which has become highly bureaucratized.
 - Remodeling youth services to Targeted Youth Support Services – this is a significant reconfiguration and will require lead in time to implement the workforce and service delivery changes required. We need time to consider phase 2 of TYSS restructure and further saving opportunities which could be identified within IACS.
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Children's Services Department							
SUMMARY OF GRANT FUNDING (Table A)							
				RECONCILIATION			
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Formula Grant 2011/12	DSG Grant 2011/12	SAVINGS RE: SPECIFIC GRANTS 2011/12	Total
	£	£	£	£	£	£	£
Specific Grants ended (Table B)	2,812,837	0	-2,812,837	-	-	2,812,837	2,812,837
ABG Grants ended (Table C)	2,786,251	0	-2,786,251	-	-	2,786,251	2,786,251
Early Intervention Grant (Table D)	22,658,827	18,073,834	-4,584,993	-	-	4,584,993	4,584,993
Grants under review/Status not yet confirmed (Table E)	19,172,805	19,172,805	0	-	-	-	-
Formula Grant (Table F)	2,327,000	1,646,000	-681,000	681,000	-	-	681,000
Sub Total - grants excluding DSG	49,757,720	38,892,639	-10,865,081	681,000	-	10,184,081	10,865,081
DSG grant (Table G)	318,119,322	308,710,043	-9,409,279	-	5,918,000	3,491,279	9,409,279
TOTAL	367,877,042	347,602,682	-20,274,360	681,000	5,918,000	13,675,360	20,274,360
Please note that this does not include capital grants							

Children's Services Department				
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Actions/Impact to Achieve Cuts
Specific Grants ended (Table B)				
DCSF Play Pathfinder	145,200		-145,200	This grant (which was halved mid year 2010-2011) will end completely in March 2011. It is currently used to pay the salaries of two playworkers based at the adventure playground in Ore Valley, employed by Hastings Borough Council. HBC agreed in 2009 to assume responsibility for the funding of the playworkers from April 2011. The costs would not be a priority for ESCC.
Dyslexia Training for Teachers	79,100		-79,100	Training will not be provided.
Raising the Participation Age Trials	100,000		-100,000	100% cut. This funded a trial project and was therefore timelimited. We will no longer commissioning activity to provide advice and guidance to pupils.
14-19 Flexible Funding Projects	11,000		-11,000	100% cut. Will no longer publish an area wide prospectus for 14-19 opportunities.
Targeted Improvement	136,600		-136,600	100% cut. Money will not go to Beacon Community College to support Longhill School.
Aimhigher	81,567		-81,567	To minimise the risks associated with Aimhigher ceasing from July 2011, SLES is working with the steering and monitoring group for Aimhigher and the three local universities, to look at strategies to maintain and prioritise some of the activities which have led to increased local participation. This process might identify targeted support by SLES / TYS that could sustain some activity in the future.
National Challenge	479,000		-479,000	100% cut. All National Challenge support for schools will end.
Music Instrument Grant	91,200		-91,200	It has supported Whole Class Instrumental Teaching programme and allocated on a formula basis. It has always been clear that the fund was for 4 years only and that the final instalment would be made in 2010/11. Removal of the funding will, of course, restrict the music service's Whole Class Instrumental Teaching programme in which primary schools are currently engaged and which forms the most inclusive aspect of the service's work.
Achievement for all	1,689,170		-1,689,170	This funded a project focusing on pupils with SEN. The project activities will cease
	2,812,837	0	-2,812,837	

Children's Services Department				
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Actions/Impact to Achieve Cuts
ABG Grants ended (Table C)				
Extended Schools StartUp Costs	599,282		-599,282	Some funding (extended schools start up) ends completely; of the rest 100% goes into DSG. This means that unless schools choose to use their own funding, including pupil premium, there is no funding for the current Local Partnership for Children coordinator posts (£816K in this year's budget) or for meeting the costs of out of school activities for disadvantaged children. The extended schools budget also contributed to the cost of the Parent Support Adviser service, for which a reduced level of funding is proposed using headroom(see Children's Fund entry under EIG).
School Improvement Partners	210,910		-210,910	SLES restructuring has deleted allSLP posts. Alternative strategy for monitoring performance of schools is being developed within revised structure and funding envelope.
Primary and Secondary National Strategy	641,231		-641,231	Assuming 100% reduction. All activity will cease.
School Intervention Grant	130,500		-130,500	Assuming 100% reduction. Will redirect 300k from schools budget to cover costs of intervention in Schools Causing Concern.
Education Health Partnerships	96,103		-96,103	We are assuming 100% cut. Reductions will be made as part of overall SLES reductions.
Sustainable Travel General Duty	36,382		-36,382	Will be part of Access & Disability lean process review
School Travel Advisers	62,000		-62,000	Will be part of Access & Disability lean process review
School Development Grant (LA Element) x ref 65	90,100		-90,100	100% cut. Posts funded by this will be deleted.
School Development Grant (LA Element) - cc4030 SEN admin	186,100		-186,100	100% cut. Will be part of Access & Disability lean process review
School Development Grant (LA Element) - cc4008	85,000		-85,000	100% cut. Posts will be deleted and training will not be provided.
School Development Grant (LA Element)	22,500		-22,500	100% cut. Reductions will be made as part of overall EPS reductions.
School Development Grant (LA Element) - cc4641	354,300		-354,300	100% cut. Posts will be deleted.
Choice Advisers x ref 60	37,000		-37,000	Service will be deleted
Designated Teacher Funding	29,000		-29,000	This has funded support for LAC. Schools will be provided with additional funding, through, pupil premium which is arguably for this purpose.
Child Poverty	70,500		-70,500	This was only expected to be one year funding
14-19 Flexible Funding Pot	135,343		-135,343	Activity funded by this will cease
	2,786,251	0	-2,786,251	

Children's Services Department				
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Actions/Impact to Achieve Cuts
Early Intervention Grant (Table D)	£	£	£	
Positive Activities for Young People (continuing investment)	232,538			To be incorporated into the new Targeted Youth Support Service (TYSS)
Teenage Pregnancy 3202	186,000			To be incorporated into the new Targeted Youth Support Service (TYSS)
Substance misuse	62,808			To be incorporated into the new Targeted Youth Support Service (TYSS)
				The total of previous budgets equated to £7.6m (excluding HO grants such as YOT statutory services), so this represents a 68% reduction to 2.4m. The proposal is that previously discrete services (Youth Offending team, Youth Development Service, Connexions Intensive Personal Advisers, Youth Homelessness, Teenage Pregnancy, Substance Misuse Service) should be brought together into one service to form the Youth Justice and Targeted Youth Support Service. The intention is to remove the duplication in delivery across some services and to ensure greater clarity across the different agencies about what support is available to young people in need.
Sub Total: Targeted Youth Support	481,346	2,460,000	1,978,654	
Connexions	4,196,868	1,901,000	-2,295,868	£2.3m reduction (£4.1m to £1.9m - 54% reduction). Main impact will be a reduction of external contracts, this will result in withdrawal of the provision of universal impartial advice and guidance. The number of potentially vulnerable young people supported will also be reduced.
Children's Fund	1,026,558	260,000	-766,558	The main service funded previously through the Children's Fund is the Parent Support Adviser (PSA) service. We recommend that this is funded at a reduced level (50% of current investment) using headroom money, with the possibility that schools will choose to supplement the investment using their pupil premium funds. The remaining Children's Fund allocation in EIG will be used to support the local Children Index and the Children and Young People's Trust team, together with a contribution to specialist family support (SWIFT).
KS4 Foundation Learning	167,297	0	-167,297	Funding for these activities will have to be found from alternative sources, such as the central DSG. There will however, be further calls on the current central DSG budget allocations due to the reduction in Formula Grant which relates to academies
Sure Start Early Years Childcare Grant - Children's Centres	9,234,485	8,500,000	-734,485	Children's Centres - £9.2m to £8.5m (7.6%) in addition to £1m already taken out (16.6%). Main impact will be on universal provision; we are also exploring closure of a number of centres (possibly 8) and widening the geographical reach of the remaining centres so that parents will still be able to access services.
Sure Start Early Years Childcare Grant - EYCSS	4,205,433	1,707,000	-2,498,433	£4.2m to £1.7m (60%). Main impact will be to significantly reduce the level of advice, intervention and support (including workforce development) for, early years education settings. This means that we will be unlikely to meet government targets (which were set by the previous government but have not yet been dropped) about every setting having one early years professional or qualified teacher by 2015. Future activity will be closely targeted on settings which are either in the 20% most deprived areas or are both poor quality and needed in the area where standards fall, but where other local settings could provide the necessary places, we will remove access to grant funding rather than invest in improvement support. This could be controversial, say in a rural nursery setting.
DCSF Think Family	786,843	720,000	-66,843	Specialist parenting services £786k to £720k (8.4%). We are keen to retain the bulk of investment in intensive parent support, currently split between in-house and a VCS provider, but to ensure access is more closely targeted to reduce the demand for safeguarding services and secure better integration with those services.
Short Breaks for Disabled Children	1,783,330	1,100,000	-683,330	£1.8m to £1.1m (38%) reduction. Main impact is to reduce the respite facilities available to parents and carers. Although this is a significant reduction a planned move towards personalised budgets will enable families and young people to exercise greater choice albeit within a reduced funding envelope.
Targeted Mental Health in Schs	222,500	0	-222,500	The work that this grant, which was only for one year, has ceased and is being mainstreamed into inclusion support services.
Children social care workforce - Youth opportunity Fund	147,000	147,000	0	Investment to be maintained for critical recruitment & retention strategy for social worker posts
Child Trust Fund	11,000	0	-11,000	No investment will be made available
DCSF Contact Point	121,167	0	-121,167	We will be using other funding to maintain our local Children index, which are working with CRD to sell to other authorities if possible, generating a new income stream
DCSF Youth Opportunity Fund	275,000	0	-275,000	This has previously provided the Youth Bank - the funds for which groups of young people have bid in recent years, to fund activities/projects. Youth bank would be a good candidate for a social enterprise if suitable entrepreneurs/business opportunities/funders could be found
New - PCT staff		45,000	45,000	This is to support new responsibilities which have no additional funding streams. This will fund PCT commissioning staff transferring to the department which will bring a cost pressure of £45k in 2011/12, as the posts will be part funded from the PCT in the first year. After the PCT contribution ends the funding requirement will increase unless GP consortia make a comparable contribution.
New - Domestic violence Play therapy		60,000	60,000	This is an activity for which previous funding has ceased, but is deemed to be valuable. CRI currently have a contract with us worth £120,000 taken from several grant sources; we will need to establish with them whether a 50% smaller service is still viable.
Support budget strategy		1,173,834	1,173,834	Base budget reduction to cover remainder of £2.4m cut by central government as part of emergency budget strategy
	22,658,827	18,073,834	-4,584,993	

Children's Services Department				
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Actions/Impact to Achieve Cuts
Grants under review by DFE (Table E)				
Music	1,141,605	1,141,605	0	Grants to the East Sussex Music Service total £1,361,200. This comprises: DFE Music Grant (including the Instrument Fund) - £1,141,600, CSA Grant - £60,600. A 25% reduction is required it is unlikely that the market will bear an increase in fees in the current climate. To achieve savings the 50% Assistance with Fees (ie. for families with an income of £20,000 or less) would need to be reduced resulting in 650 fewer pupils.
Extended Rights to Free Transport	626,785	626,785	0	This is not currently appearing in any new funding stream announcements. In anticipation of loss of funding changes in Denomination transport policy already agreed.
Other grants- Status not known				
Home Office Youth Offending Teams	888,000	888,000	0	<p>In relation to the YOT YJB grants the information below best summarises the situation as sent to us by the South East region lead. To say there will be a 25% reduction across the service may be too simplistic as the current indications are that some grant streams will completely disappear such as IRS; others will possibly become non ring fenced such as the prevention allocation and transfer into the LA early intervention grant and others may even remain the same monetary value but with ring fencing as some of the YOT national KPI's are indicated to stay in place under the MOJ. The activities that will ceasing within the YOT will have to relate to the specific funded activity when we are notified what is to be withdrawn- this is in part already reflected in existing workers contract status - eg the IRS workers are on fixed term contracts as we knew this grant stream was vulnerable. Alongside this changing perspective we have the dissolution of the YJB national reporting obligations and the opportunity to hopefully ease the reporting machinery and costs associated that have been required, although we don't know as yet what new world we will be faced with as forthcoming in a green/white paper shortly.</p> <p>We do know there will be some fresh challenges requiring us to bolster our responses to the more risky/complex offending group including keeping them out of expensive custodial placements that the LA will have to meet the costs of placements in the future - a new payment by results type approach! This will all need to be known in order to shape our future funding priorities and jointly commissioned service plans. Regarding the early intervention grant - re YOT it is possible the prevention allocation will be contained therein re the future, rather than ringfenced to Yot's - this would hopefully fund the future crime prevention workers response within the TYS delivery going fwd - I have costed this previously as part of the TYS profile. The other element of the early intervention grant required would be the lead professional/early intervention response of the Under 19's SMS - currently funded by the ABG allocations into that service and amounting to 170k Re Dept of health - the YP SMS allocation is actually £236,252 with an additional adult commissioning top up of £76,461 and is already indicated to us via the DH as being subject to a 42k reduction in the YP grant allocation next year rather than 25%.</p>
				Also of note - both service domains are commissioned jointly as pooled budgets and have a separate commissioning decision making group which includes other non CS partners - re YOT - Probation, Health and Sussex Police. Re Under 19's SMS -adult commissioning and YOT commissioning as above. I think decision making now re service changes is premature as we need to realise jointly with partners the sum of the budget reductions and agree what our delivery priorities will be as CS are the nominated leads in the service area but not the sole agency commissioner.
Family learning	76,200	76,200	0	Family Learning Source: Skills Funding Agency. This grant covers the period August 2010 to July 2011. No information about whether any grant will be offered for August 2011 onwards. The grant currently covers the cost of one full time commissioning post plus a number of commissioned family learning services (from Children's Centres, schools, colleges, VCS providers). If the grant were reduced by 25% from August 2011 we would: (i) Reduce the volume of family learning provision commissioned - fewer families would benefit from courses (ii) Replace the current full time commissioning post with a part time post (say from 1.0 to 0.6) If the grant is withdrawn completely there would be one redundancy plus the ending of family learning programmes within schools, children's centres etc. This area would not be a priority for funding from any other source.
Family learning	117,400	117,400	0	Activity will cease if grant does not appear
Dept of Health Young People Pooled Treatment Budget	302,900	302,900	0	
DCLG Private Finance Initiative(PFI)	1,758,000	1,758,000	0	We understand that the source of grant is moving from DCLG to DFE. No announcements at this point signal reductions in this area. Any reduction would have a major impact on the PFI schools contract.
Initial Teacher Training Grant (GTP)	494,180	494,180	0	Activity will cease if grant does not appear
Young People Learning Agency - Education+Business Partnership	245,400	245,400	0	100% cut. We will no longer commission education business links for young people.
Young People Learning Agency - 6th Form Funding	9,065,098	9,065,098	0	ESCC is essentially a clearing house
Young People Learning Agency - SEN Grant	2,660,100	2,660,100	0	ESCC is essentially a clearing house
Young People Learning Agency - Teachers Pay	471,888	471,888	0	ESCC is essentially a clearing house
Post 16 Transport Partnership	123,956	123,956	0	Policy under review
Learner Support	14,140	14,140	0	Reduced capacity - Lean process review
Home Office Substance Misuse	105,521	105,521	0	
Higher Education Funding Council grant	1,081,632	1,081,632	0	No cut assumed - reimbursed ESCC for pensioners - amount is claimed on basis of actual payments made.
	19,172,805	19,172,805	0	
Notes				
1 - Working assumption - assume same level of funding				

Children's Services Department				
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Actions/Impact to Achieve Cuts
Formula Grant (Table F)				
14-19 Flexible Funding Pot (LSE staff transfer)	467,000	421,000	-46,000	Staffing will be reduced
Carers	527,000	527,000	0	
Child and Adolescent Mental Health Services	830,000	830,000	0	
Care Matters White Paper	441,000	386,000	-55,000	This will require savings within the LAC budget
Child Death Review Processes	62,000	54,000	-8,000	This will require savings within the safeguarding budget
Academies adjustment	0	-572,000	-572,000	£1,215,000 reduced due to Corporate budget relief of £500,000 and then currently 80% of this figure allocated to CSD. The methodology for the allocation and any future reductions which may relate to this adjustment by Government has not yet been agreed through COMT and as such is still provisional.
	2,327,000	1,646,000	-681,000	

Children's Services Department				
Description	Total Grant 2010/11	Proposed Total grant 2011/12	Reduction/ Increase from 10/11 to 11/12	Actions/Impact to Achieve Cuts
DSG grant (Table G)				
Local Delivery Support Grant	262,900	300,507	37,607	Money to support diplomas
Diploma Learner Grant	556,000		-556,000	100% cut. Money will not go out to LAPBs to support learners on diplomas.
Early yrs extention of free entitlement	2,408,527	0	-2,408,527	Free entitlement extension will be limited to the number of children who can be supported through the amount of EIG allocated to this activity. The amount devolved to schools has been based on actual pupil numbers for the summer term, but estimated pupil numbers for the autumn and spring terms. Pupil numbers for the autumn term have not yet been received.
Schools Standards Grant	10,819,396	10,922,836	103,440	
Schools Standards Grant - Personalisation	3,135,555	3,239,999	104,444	
School Development Grant - <u>including</u> Excellence Cluster	15,559,522	15,599,090	39,568	As the funding for the Hastings Excellence Cluster will now be part of the DSG and distributed to schools, we are negotiating with the Headteachers about which of the current Excellence Cluster services they would wish to fund in the future.
School Lunch	642,673	647,822	5,149	
Ethnic Minority Achievement	316,213	316,213	0	Schools Forum will be asked to agree that this can be retained and used centrally based on existing allocation methodology
1-2-1 Tuition (formerly Making Good Progress)	2,315,039	2,315,039	0	Assuming 100% into DSG. LA will not allocate funding to schools. Schools will make their own tuition arrangements.
Extended Schools - sustainability	1,653,642	1,653,642	0	Some funding (extended schools start up) ends completely; of the rest 100% goes into DSG. This means that unless schools choose to use their own funding, including pupil premium, there is no funding for the current Local Partnership for Children coordinator posts (£816K in this year's budget) or for meeting the costs of out of school activities for disadvantaged children. The extended schools budget also contributed to the cost of the Parent Support Adviser service, for which a reduced level of funding is proposed using headroom(see Children's Fund entry under EIG).
Extended Schools - subsidy	1,400,977	1,400,977	0	
Targeted Primary Strategy	2,079,002	1,473,540	-605,462	Activity will be reduced
Targeted Secondary Strategy	991,876	780,378	-211,498	Activity will be reduced
Dedicated Schools Grant	275,978,000	270,060,000	-5,918,000	The overall reduction is due to Academies £6,819,000 (3 schools part year) offset by an increase due to pupil numbers £901,000
	318,119,322	308,710,043	-9,409,279	

ANNEX D3 - Governance and Community Services Update

Information about three grants is currently awaited from the Home Office (HO) which has said that an announcement can be expected during January.

Safer Stronger Communities (specific)	£95,000
Safer Stronger Communities (ABG)	£574,000
Community Call for Action (ABG)	£12,000
TOTAL	£681,000

In the absence of up to date information, our working assumption is for a 25% reduction in the total grant value and although it could obviously range from a 0% to 100% reduction it is thought an announcement close to either extreme is unlikely.

In addition, it is not certain whether the announcement may cover funding beyond 2011/12 and therefore at this time we are faced with the twin uncertainties of both value and longevity of these three funding streams.

The major effect for ESCC will be as a result of any reductions in the Safer Stronger Communities (ABG) grant of £574,000. Reductions, even of a 25% magnitude, would impact on both the Domestic Violence and Hate Crime services managed directly or commissioned by ESCC and we could not sustain the current levels of service.

The impact will also be felt by partners, particularly the Crime & Disorder Reduction Partnerships, to whom approx 50% of the ABG element and 100% of the specific grant is passported.

In order to mitigate the impact on those services managed or commissioned directly by ESCC a sum of £100k has, within the overall budget cash limit, been allocated to ensure some degree of continuity in service provision, targeted at Domestic Violence services in particular.

Clearly, once the HO announcement is received greater certainty can be brought to bear on our forward planning.

EAST SUSSEX COUNTY COUNCIL	Adjusted Base	Assessed Spending Pressures		Cash Reduction Required		Savings Required		Allowed One off Items		2011/12 Budget	
	2010/11	2011/12									
	£000	£000	%	£000	%	£000	%	£000	%	£000	%
G&CS(excl Libraries)	10,474	315	3.0%	-597	-5.7%	-912	-8.7%		0.0%	9,877	-5.7%
Libraries	6,577	115	1.7%	-198	-3.0%	-313	-4.8%		0.0%	6,379	-3.0%
Total G&CS	17,051	430	2.5%	-795	-4.7%	-1,225	-7.2%	0	0.0%	16,256	-4.7%
CRD (excl Building Maintenance)	5,903	233	3.9%	-288	-4.9%	-521	-8.8%		0.0%	5,615	-4.9%
Building Maintenance	4,979	178	3.6%	-306	-6.1%	-484	-9.7%		0.0%	4,673	-6.1%
Total CRD	10,882	411	3.8%	-594	-5.5%	-1,005	-9.2%	0	0.0%	10,288	-5.5%
Total Childrens	64,839	5,438	8.4%	-1,451	-2.2%	-6,889	-10.6%	1,200	1.9%	64,588	-0.4%
Adult Social Care	170,216	10,699	6.3%	-3,530	-2.1%	-14,229	-8.4%	0	0.0%	166,686	-2.1%
T&E (excl Highways Mtce)	19,149	582	3.0%	-1,487	-7.8%	-2,069	-10.8%		0.0%	17,662	-7.8%
T&E Highways Maintenance	18,979	1,247	6.6%	-678	-3.6%	-1,925	-10.1%		0.0%	18,301	-3.6%
T&E excl Waste	38,128	1,829	4.8%	-2,165	-5.7%	-3,994	-10.5%		0.0%	35,963	-5.7%
Waste (including annual contribution to Waste Reserve)	27,932	444	1.6%	119	0.4%	-325	-1.2%	-5,000	-17.9%	23,051	-17.5%
Service Spend Total	329,048	19,251	5.9%	-8,416	-2.6%	-27,667	-8.4%	-3,800	-1.2%	316,832	-3.7%
Treasury Management etc	39,575									39,575	0.0%
New Borrowing		1,000		1,000						1,000	
Contingency/Future Risks	2,346	-2,346		-2,346						0	
Redundancy Provision	500							5,000		5,500	
Concessionary fares		500		500						500	
National Insurance eers increase		300		0		-300				0	
Future years' contingency		1,540		1,540				-1,200		340	
Other Levies	380									380	
Corporate Spend Total	42,801	994	2.3%	694	1.6%	-300	-0.7%	3,800	8.9%	47,295	10.5%
Council Tax Freeze Grant	0									-5,980	
Grand Total	371,849	20,245	5.4%	-7,722	-2.1%	-27,967	-7.5%	0	0.0%	358,147	-3.7%
Financed from:											
Formula Grant	134,759									117,842	-12.6%
Council Tax	237,772									239,215	
Adjustments for earlier years	-682									1,090	
	371,849	20,245		-7,722		-27,967		0		358,147	
Council Tax	£1,158.30									£1,158.30	increase
increase %	2.7%									0.0%	£0.00
Tax base	205,277.08									206,522.80	0.61%

**EAST SUSSEX COUNTY COUNCIL
PRECEPT FOR 2011/12**

ref: S.43 Local Government Finance Act 1992

	£	£
Net budget requirement		358,147,000
Revenue Support Grant	27,789,000	
Business Rates Income	90,053,000	
Previous year's surpluses (deficits(-))	1,090,000	
Total council tax required		239,215,000
Tax base	206,522.80	
Basic council tax		£1,158.30
Basic council tax as calculated above	£1,158.30	Council tax (£) :-
Band A	6/9	772.20
Band B	7/9	900.90
Band C	8/9	1,029.60
Band D	9/9	1,158.30
Band E	11/9	1,415.70
Band F	13/9	1,673.10
Band G	15/9	1,930.50
Band H	18/9	2,316.60
Basic council tax as calculated above	£1,158.30	Precept (£) :-
Tax base Eastbourne	36,757.70	42,576,444
Hastings	29,461.00	34,124,676
Lewes	38,503.93	44,599,102
Rother	39,020.37	45,197,295
Wealden	62,779.80	72,717,842

Statement of Reserves and Balances

The information set out below shows the expected movements in each of the Council's reserves and its balance for the following year. This statement is required by regulation. This information, for each reserve, shows its purpose, how and when it is used, procedures for transfers in and out of the reserve, and the plans for reviewing it. It also shows the expected balance at 1 April 2011, the expected additions to and withdrawals from each reserve during 2011/12, and the projected balance at 31 March 2012. All items are monitored with the budget and reviewed annually in the budget process as part of the review of the Medium Term Financial Plan. It aligns with the draft budget set out in Annex E.

The requirement for financial reserves is acknowledged in statute. Sections 32 and 43 of the Local Government Finance Act 1992 require billing and precepting authorities in England and Wales to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement. The level of the County Council fund is consistent with the overall financial environment and the key financial risks faced by the Council. This risk assessment is carried out at least twice annually and take account of circumstances at the time. Every Council, when it sets its revenue budget and council tax for the year is required by law to set out an explanation of all its reserves, why they are necessary and whether or not the amounts involved can be reduced or even have to be increased. That is the case for East Sussex as it is for others.

The Chartered Institute of Public Finance and Accountancy takes the view that there is no theoretically right level of reserves or a generally applicable minimum level of reserves because the factors that affect the need for reserves - such as inflation rates and the certainty about local authorities' spending plans - vary over time, but believes that elected members should agree on the appropriate level of reserves in the light of the advice given by the Chief Finance Officer. Imposing a generally applicable minimum level would run counter to the promotion of local autonomy and would conflict with the financial freedoms introduced for English local authorities in the Local Government Act 2003.

The Medium Term Financial Plan has been drawn up on the basis that the Council's general balance at the end of the year will equal at least 2.25% of the County Council's net budgeted expenditure (i.e. excluding DSG). The 2011/12 budget reflects this ratio.

Having reviewed the schedule of reserves and the general balance as set out below I am of the opinion that they make adequate and prudent allowance for the budgets and commitments included in the Medium Term Financial Plan for 2011/12.

There remain, however, significant pressure/risk issues which reflect the routine reality of the complexity of the council's financial operations - in particular in relation to Children's Services and Adult Social Care, which will require close monitoring during the year. In addition, major project delivery (e.g. the waste PFI scheme, Bexhill Hastings link road, and Academies in Children Services) carry significant risks as a matter of norm. All this is compounded greatly by the short and medium term reality of major grant reductions due to the Comprehensive Spending Review (CSR) outcome and its effects on the Council. This includes folding of some current specific grants into Formula Grant and the reduction in this expanded Formula Grant in cash terms, which then will be subject to significant cuts over the next 4 years as well as significant cuts in retained specific grants, especially in the Children area. Overall, Services have modelled savings as a result of the current financial situation and the requirement for major reductions in public spending, which will affect both the current year and the medium term financial plan.

The County Council is planning for the challenging cuts in government revenue grants that the whole of local government expects for next year and beyond. We always look closely at our reserves and we do not hold more than we need but equally we are prudent in setting aside money for new facilities (including energy from Waste facility) and other major committed and planned capital investment.

The tables below do not include information about the statutory Pensions Reserve. This is basically an accounting device to show, in the Statement of Accounts, the difference between the Council's net liability for future pensions and its share of the assets of the Pension Fund. It enables the Statement of Accounts to reflect fully the requirements of Financial Reporting Standard 17 ("FRS 17"). The negative balance at 1 April 2010 was £516m. The balances at the start and end of each year depend very much on the exact stock market situation at 31 March each year, and it is not realistic to make any estimates of these figures for future years. Although this figure appears to show a large liability, it does not have any impact on the budget requirement for any particular year. In order to ensure that the Pension Fund will be able to meet its liabilities an actuarial valuation is undertaken every three years. The results of this review form the basis of the employer's contribution rate, which is adjusted periodically to ensure that liabilities can be met.

RESERVES AND BALANCES – 2011/12 SUMMARY (£000)

ACRES (Adult College of Rural East Sussex)

Purpose:	The ACRES consortium, comprising 5 colleges and the Council's Governance and Community Services (GCS) provides adult learning services in East Sussex. There is no Council Tax support for these services. Changes in funding arrangements in the further education sector, together with managing the potential for year on year learner number and/or trading volatility make it essential that the consortium can draw on self-generated resources to meet any future investment, restructuring and other exceptional costs.
Used how and when:	Trading surplus/deficit transferred at the year end. Other one-off or exceptional items may be applied as agreed during the year. Any unused reserve on dissolution of the consortium would be distributed in accordance with the Consortium Agreement.
Procedures:	On approval of the Assistant Director of Resources, Governance & Community Services Dept, based on recommendations from the ACRES Board, membership of which includes the Assistant Director, Governance & Community Services.
Review:	At least annually by the ACRES Board in consultation with the Assistant Director, Resources, GSC.
Estimated Balance at 1/4/2011: 375	
Added: 0	Withdrawn: 0
Closing Balance as at 31/3/2012: 375	

ASC Business Transformation Risk

Purpose:	To meet the potential unplanned costs arising from the transformation of business processes within Adult Social Care, including ICT and staff
Used how and when:	Initial business transformation project has been completed and overtaken by other transformation requirements – personalisation agenda where development costs will extend beyond the duration of the Social Care Reform Grant – there are a range of projects including a Resource Directory for the public, Payment Cards for Service Users, Integration with the PCT and the self directed support pathway being reviewed as part of the Lean agenda, all of which are likely to have massive implications for processes and systems change. This reserve will go some way to ensuring on going change to deliver savings and service improvements in the future.
Procedures:	Use of reserve to be agreed by project sponsors and on approval of Assistant Director of Resources, Adult Social Care.
Review:	Monthly budget monitoring with the project managers will identify need to use the reserve.
Estimated Balance at 1/4/2011: 617	
Added: 0	Withdrawn: 0
Closing Balance as at 31/3/2012: 617	

Capital Programme Reserve

Purpose:	This reserve provides resources which may be used for capital spending, and was set up in recognition of the reducing forecasts of capital receipts. It also smoothes the impact of slippage in capital payments and phasing issues on other capital resources.	
Used how and when:	Used at the end of the financial year to finance the capital programme. Usage and phasing determined by Council when the capital programme set.	
Procedures:	Usage of both the capital programme reserve and capital receipts is delegated to the Deputy Chief Executive and Director of Corporate Resources.	
Review:	Contribution and usage reviewed on an annual basis as part of the capital programme and revenue budget setting processes.	
Estimated Balance at 1/4/2011:	43,058	
Added:	2,335	Withdrawn: 22,459
Closing Balance as at 31/3/2012:	22,934	

CBOSS Development and Reprocurement

Purpose:	To meet the cost of development of the SAP system, and towards the reprocurement contract costs.	
Used how and when:	Used in line with estimated expenditure on this project.	
Procedures:	Released to revenue as authorised by the Deputy Director of Finance (Project Director).	
Review:	Annually	
Estimated Balance at 1/4/2011:	655	
Added:	0	Withdrawn: 300
Closing Balance as at 31/3/2012:	355	

Climate Change

Purpose:	As a general fund specifically available to provide one-off or pump priming initiatives to support effective climate change management by the County Council.	
Used how and when:	On the recommendation of the lead Chief Officer, on the basis of documented business cases, and after consultation with appropriate lead members, and the Deputy Chief Executive and Director of Corporate Resources.	
Procedures:	Released to revenue or capital project funding as appropriate on the approval of the Deputy Chief Executive and Director of Corporate Resources.	
Review:	Annually on closure of accounts and/or as per the implementation of the business case recommendations.	
Balance at 1/4/2011:	150	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2012:	150	

Corporate Waste Reserve

Purpose:	This exists to smooth the large year on year budget increases that will be needed to finance the Waste PFI project over the whole life of the service.
Used how and when:	Used to support the annual revenue waste disposal budget (base budget less contractual costs) on a quarterly basis in line with affordability and budget steps model.
Procedures:	Transfers to and from the reserve may only be authorised by the Deputy Chief Executive and Director of Corporate Resources and the Assistant Director, Resources, Transport & Environment
Review:	Monthly through budget monitoring process.
Estimated Balance at 1/4/2011: 69,271	
Added: 8,642	Withdrawn: 11,164
Closing Balance as at 31/3/2012: 66,749	

Deferred Payments Reserve

Purpose:	This historic reserve relates to previous government grant funding towards the costs of income deferred by those service users who have no immediate liquid funds but who have property assets.
Used how and when:	To meet potential liability that deferred income will not be covered by the realisation of service user assets.
Procedures:	On approval of Assistant Director of Resources, Adult Social Care, funding will be released to revenue for approved deferred payment cases, agreed in line with Government guidance re eligibility criteria.
Review:	The reserve will be reviewed annually to assess the level of repayments and agreed new funding.
Estimated Balance at 1/4/2011: 90	
Added: 0	Withdrawn: 0
Closing Balance as at 31/3/2012: 90	

Departmental Budget Reserve

Purpose:	To enable net underspends by departments to be carried forward for spending in the next financial year in accordance with Financial Regulations. Underspends often reflect situations where expenditure has been committed, but not actually incurred, at the year end.
Used how and when:	The entire balance on the reserve is available for use in the new financial year, and the net underspendings are transferred to the reserve following closure of the accounts.
Procedures:	Automatic in line with financial regulations
Review:	Only required when financial regulations are revised
Estimated Balance at 1/4/2011: 4,000	
Added: 0	Withdrawn: 4,000
Closing Balance as at 31/3/2012: 0	

Confirmed Developer Contribution – Smoothing

Purpose:	To smooth the impact of timing differences between the payment for works (funded by development) and the actual receipt of the developer contributions.	
Used how and when:	Used in approved cases where the certainty of the development contribution is high but the works are required before all the contributions are received. It will be used to bring the County Fund Balances up 2.25% in 2011/12.	
Procedures:	Fund to be released on approval of Deputy Chief Executive and Director Corporate Resources.	
Review:	Annually as part of budget setting process.	
Estimated Balance at 1/4/2011:	175	
Added:	175	Withdrawn: 350
Closing Balance as at 31/3/2012:	0	

E-Government Reserve

Purpose:	This reserve was created to hold funds for e-government projects and cross organisational developments. For the past two years the fund has paid for mandated security, essential resilience matters and key infrastructure changes.	
Used how and when:	There are annual costs for security and resilience paid by this fund and essential upgrades as equipment comes to end of life. The fund provides for half the capital outlay to move from current desktop model to pay as you use Cloud computing model over the next 2 years. A substantial sum will be required for the procurement costs of re tendering NGN to a public services network post December 2011. The fund is also held for replacement of the Peoples Network equipment in Libraries, Members ICT equipment, e-Payslip.	
Procedures:	All development projects have been approved via the e-government steering group. Money is drawn down as projects/upgrades/replacements/ mandated security costs progress.	
Review:	Annually	
Estimated Balance at 1/4/2011:	1,488	
Added:	450	Withdrawn: 978
Closing Balance as at 31/3/2012:	960	

Extended Schools (Community Facilities) Reserve

Purpose:	This was originally set up for sports facilities developed using lottery funds and run by schools. Its use has been extended to include all community facilities e.g., nurseries run by schools. This is set aside from the County Council's general balances as a legal requirement, and it may only be used by the individual schools.
Used how and when:	The surplus/deficit on facilities is transferred to/from the reserve at the year-end.
Procedures:	The surplus/deficit on facilities are transferred to/from the reserve at the year end.
Review:	Annually
Estimated Balance at 1/4/2011: 227	
Added: 0	Withdrawn: 0
Closing Balance as at 31/3/2012: 227	

High Weald Reserve

Purpose:	To provide for future spending commitments in the High Weald Area of Natural Beauty.
Used how and when:	To support any operational deficits during the year.
Procedures:	Joint Advisory Committee (JAC) approves the annual budget (and transfer to or from reserve) on an annual basis. They also approve the forecasts for the current year at the same meeting to approve any changes to the forecast reserve transfer. In reality the operational surplus or deficit will be the transfer to or from the reserves.
Review:	Annually
Estimated Balance at 1/4/2011: 59	
Added: 0	Withdrawn: 8
Closing Balance as at 31/3/2012: 51	

ICT refresh

Purpose:	The ICT refresh reserves meet the costs of regular replacement ICT equipment on a rolling programme. A main element of this is the move to a cloud computing; the current desktop model for PCs uses applications, user data and settings bonded to a single computer. This approach makes it difficult for users to move between PCs in case of upgrades. The ICT refresh provides a new approach to desktop support using an updated desktop infrastructure effectively known as “thin client”. This will be achieved by migrating PC users onto a new (centralised) support platform.
Used how and when:	Used when the “refresh” of equipment takes place in line with departmental programmes.
Procedures:	Managed by Corporate ICT Services, and Assistant Director – Resources in the department concerned.
Review:	Level is reviewed annually against the “refresh” programme

Adult Social Care

Estimated Balance at 1/4/2011:	42		
Added:	150	Withdrawn	103
Closing Balance as at 31/3/2012:	89		

Children’s Services Department

Estimated Balance at 1/4/2011:	40		
Added:	60	Withdrawn:	100
Closing Balance as at 31/3/2012:	0		

Corporate Resources Directorate

Estimated Balance at 1/4/2011:	33		
Added:	20	Withdrawn:	32
Closing Balance as at 31/3/2012:	21		

Governance and Community Services

Estimated Balance at 1/4/2011:	7		
Added:	40	Withdrawn:	43
Closing Balance as at 31/3/2012:	4		

Transport and Environment

Estimated Balance at 1/4/2011:	13		
Added:	29	Withdrawn:	30
Closing Balance as at 31/3/2012:	12		

Insurance Reserve (from 1/4/97)

Purpose:	To cater for internally funded insurance on County Council services. Subject to an aggregate limit, this reserve covers Third Party liability costs under £100k, property losses of up to £100k and motor vehicle 'own damage' costs. Self Insurance through this reserve is more economical than external insurance for these classes of risks.	
Used how and when:	Used to fund self-insured element of insurance policy. Drawn down at year end when liability is known.	
Procedures:	At year end net cost of claims due to be settled is assessed and an equivalent amount is drawn down to offset revenue impact of claims settled.	
Review:	Reviewed by actuary to ensure sufficient reserve on an annual basis.	
Estimated Balance at 1/4/2011:	8,306	
Added:	1,206	Withdrawn: 1,300
Closing Balance as at 31/3/2012:	8,212	

Insurance Reserve (to 31/3/97)

Purpose:	This reserve was used for the same purposes as the current insurance reserve (see above), but it relates to the pre-reorganisation County Council, and some may eventually be attributable to Brighton and Hove City Council.	
Used how and when:	Used to fund self-insured element of insurance policy. Drawn down at year end when liability is known.	
Procedures:	At year end net cost of claims due to be settled is assessed and an equivalent amount is drawn down to offset revenue impact of claims settled.	
Review:	Reviewed by actuary to ensure sufficient reserve on an annual basis.	
Estimated Balance at 1/4/2011:	994	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2012:	994	

Invest to Save

Purpose:	To provide initial funding for projects designed to save the Council money over the following years.	
Used how and when:	Allocated to projects upon submission of spending and savings plans.	
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on bids.	
Review:	At least annually and as bids are invited and successful. The balance at the end of 2010/11 is already committed to projects in 2011/12 and so the reserve will then close.	
Estimated Balance at 1/4/2011:	354	
Added:	0	Withdrawn: 354
Closing Balance as at 31/3/2012:	0	

Leisure Centres Lease Agreement

Purpose:	To enable the County Council to meet its obligations under the lease agreement to keep premises in good repair in accordance with a 5 year plan.
Used how and when:	Withdrawals to be made to enable payments to be made within 30 days of demand.
Procedures:	On approval of Assistant Director of Resources, Children's Services, balances are withdrawn in line with the lease agreement
Review:	Annually
Estimated Balance at 1/4/2011:	238
Added:	0
Closing Balance as at 31/3/2012:	238
	Withdrawn: 0

Management Capacity

Purpose:	To provide one-off funding to support priority corporate and department projects.
Used how and when:	To be used over the period of the Medium Term Plan as and when bids are approved.
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on incidence of bids approved.
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.
Estimated Balance at 1/4/2011:	84
Added:	0
Closing Balance as at 31/3/2012:	73
	Withdrawn: 11

Map Digitalisation

Purpose:	Investment in making available historical records available in electronic form, including through the ESCC website.
Used how and when:	To be used over the period 2005/06 through to 2010/11.
Procedures:	On approval of Assistant Director of Resources for Governance & Community Services, based on expenditure against agreed project objectives.
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.
Estimated Balance at 1/4/2011:	1
Added:	0
Closing Balance as at 31/3/2012:	0
	Withdrawn: 1

On Street Parking

Purpose:	Use of 'surpluses' is restricted by legislation.
Used how and when:	Can be used to cover deficits from earlier years, provision of off-street parking, highway maintenance and passenger transport.
Procedures:	Proposed expenditure agreed after appropriate consultation, and on approval of Assistant Director of Resources, Transport and Environment
Review:	Annually
Estimated Balance at 1/4/2011: 804	
Added: 837	Withdrawn: 436
Closing Balance as at 31/3/2012: 1,205	

Ouse Valley Commuted Maintenance

Purpose:	To fund the ongoing maintenance costs associated with the landscape project at Newhaven Ouse Estuary.
Used how and when:	To pay for maintenance annually over a five year period in accordance with the contract.
Procedures:	Withdrawals made to match revenue spending on maintenance.
Review:	Monthly, as part of budget monitoring procedures.
Estimated Balance at 1/4/2011: 9	
Added: 0	Withdrawn: 8
Closing Balance as at 31/3/2012: 1	

PFI Asset Reserve

Purpose:	To build up a notional fund to reflect the cost of purchasing the assets from the provider at the end of the contract. The amounts represent the payments made to the contractor which relate to the asset value. The amount in the reserve is exactly matched by the PFI prepayment account.
Used how and when:	At the end of the contract in 2025.
Procedures:	The prepayment and reserve transactions are processed during the closure of the accounts.
Review:	Not required until the end of the PFI contract period
Estimated Balance at 1/4/2011: 674	
Added: 0	Withdrawn: 0
Closing Balance as at 31/3/2012: 674	

Redundancies Reserve

Purpose:	To meet one-off redundancy costs, generally associated with ongoing staff cost savings, as part of Reconciling Policy and Resources. A short term voluntary severance scheme has been introduced as part of our strategy to achieve savings. This seeks to minimise the need for compulsory redundancies.
Used how and when:	Bids will be invited at appropriate times from departments towards such costs and contributions will be made in the same year as the costs.
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on incidence of bids approved. Significant redundancy cost could be incurred during 2011/12 but difficult to scale at this stage. £8.0m has been shown to give an indication of likely scale.
Review:	Annually
Estimated Balance at 1/4/2011:	1,904
Added:	5,500
Closing Balance as at 31/3/2012:	3,704
	Withdrawn: 3,700

Redundancies - DPS review

Purpose:	To meet the potential redundancy costs arising from the review of directly provided services (DPS) within older people and learning disabilities.
Used how and when:	When redundancy costs have been incurred as a result of actions arising from the DPS review.
Procedures:	Redundancy payments identified when incurred, and on approval of Assistant Director of Resources, Adult Social Care.
Review:	As the implementation of the DPS review recommendations are rolled out
Estimated Balance at 1/4/2011:	387
Added:	0
Closing Balance as at 31/3/2012:	387
	Withdrawn: 0

Roundabout Sponsorships

Purpose:	The Transport & Environment Department are commencing a "Roundabout Sponsorship" scheme. Private companies will be "sponsoring" a roundabout for a period of three years - paying over an agreed sponsorship amount. Highways will then enhance/maintain the landscaping and environment of that roundabout for that period. There is no requirement to spend particular sponsorship money on a particular roundabout, merely for certain maintenance standards to be observed.
Used how and when:	Each deposit from a sponsor will be paid in to reserve on receipt.
Procedures:	At the end of the year, the necessary amount will be "draw down" from the reserve to fund that year's sponsored roundabout expenditure in the ledger.
Review:	Annually
Estimated Balance at 1/4/2011:	24
Added:	0
Closing Balance as at 31/3/2012:	24
	Withdrawn: 0

Skills Centre (Wealden)

Purpose:	To provide support to the Wealden Skills Centre, which offer a range of vocational courses to the whole community.
Used how and when:	The reserve will be used to pay the annual rent (£123k pa) over the next four years.
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive.
Review:	Annually
Estimated Balance at 1/4/2011:	492
Added:	0
Closing Balance as at 31/3/2012:	369
	Withdrawn: 123

Strategic Economic Development

Purpose:	To provide support for County Council projects that promotes economic development.
Used how and when:	To be used over the period of the Medium Term Plan as and when bids are approved.
Procedures:	On approval of Assistant Director of Resources for Governance & Community Services, based on incidence of bids approved in accordance with Fund guidelines.
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.
Estimated Balance at 1/4/2011:	724
Added:	0
Closing Balance as at 31/3/2012:	362
	Withdrawn: 362

Travellers Sites

Purpose:	To meet investment needs for the council's gypsy and traveller sites.	
Used how and when:	Since the management of sites was brought 'in-house' in April 2007 both short and longer-term investment needs are being identified. Funds will be released to enable a programme of work to be undertaken in a phased and managed way consistent with our site management responsibilities.	
Procedures:	Released to revenue on approval of the Assistant Director of Resources, Governance and Community Services.	
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.	
Estimated Balance at 1/4/2011:	108	
Added:	0	Withdrawn: 28
Closing Balance as at 31/3/2012:	80	

Virtual College Reserves

Purpose:	The management committees of the Virtual Colleges will carry forward their balances at the end of each financial year. The reserve will hold the accumulated balances brought forward.	
Used how and when:	The reserve will be adjusted at the end of each financial year	
Procedures:	The Virtual colleges are accounted for during the financial year by 2 Special schools. At the end of each financial year the Virtual college reserves will be separated from the School reserves. Procedures will be as for school reserves	
Review:	Annual review	
Estimated Balance at 1/4/2011:	232	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2012:	232	

Reserve for Winter Maintenance

Purpose:	To smooth the financial impact of variations between years in winter weather on road maintenance.	
Used how and when:	Over/Underspends on winter maintenance budget transferred to/from reserve at year end.	
Procedures:	Transactions are processed during closure of accounts.	
Review:	Annually on closure of accounts when outturn is known.	
Estimated Balance at 1/4/2011:	750	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2012:	750	

Reserve for Schools/Colleges Balances

Purpose:	This represents underspendings carried forward by schools under their scheme of local financial management. This is set aside from the County Council's general balances as a legal requirement, and it may only be used by the individual schools.	
Used how and when:	Over/Underspends on schools' budgets are transferred to/from reserve at year end.	
Procedures:	Annual over/underspend is transferred to the reserve during closing of accounts.	
Review:	Annually	
Estimated Balance at 1/4/2011:	11,753	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2012:	11,753	

County Fund Balance

Purpose:	In line with prudent financial management, maintenance of a general balance (i.e. not specific to any specified risk) to protect the Council in the event of sudden in-year emergencies which cannot be expected to be handled within departmental cash limits.	
Used how and when:	Withdrawals as approved by Cabinet.	
Procedures:	As part of the Medium Term Planning process.	
Review:	Annually with the intention of maintaining the balance at a minimum of 2.25% of the net budget. For the purpose of managing current risk, and to achieve the minimum of 2.25% of the 2011/12 net budget, it is temporally receiving the proceed from the Confirmed Developer Contribution – Smoothing reserve.	
Estimated Balance at 1/4/2011:	7,540	
Added:	461	Withdrawn: 0
Closing Balance as at 31/3/2012:	8,001	

Usable capital receipts – sales

Purpose:	This reserve contains proceeds from the sale of assets until they are used to finance new capital investment.	
Used how and when:	Used at the end of the financial year to finance the capital programme. Maximum usage determined by Council when capital programme set.	
Procedures:	Usage of both the capital programme reserve and capital receipts are delegated to the Deputy Chief Executive & Director of Corporate Resources.	
Review:	The level of this reserve is dependent on the successful sale of assets.	
Estimated Balance at 1/4/2011:	7,786	
Added:	0	Withdrawn: 1,000
Closing Balance as at 31/3/2012:	6,786	

ESCC Summary - Income Generation to 2013-14

Customer and Client Receipts

	2008/09	2009/10	2009/10	2010/11	2010/11	2011/12	Annual	2012/13	Annual	2013/14	Annual	3 year
	Actual £000s	Estimate £000s	Actual £000s	Projected Outturn £000s	Estimate £000s	Target £000s	Change %	Target £000s	Change %	Target £000s	Change %	Change %
Adult Social Care	23,898	23,996	27,578	28,391	24,646	28,817	1.5	29,538	2.5	30,276	2.5	6.6
Governance and Community Services	1,431	1,471	1,487	1,399	1,487	1,480	5.8	1,510	2.0	1,540	2.0	10.1
Children's	12,957	5,461	10,448	10,269	9,449	9,844	-4.1	9,982	1.4	10,182	2.0	-0.8
Corporate Resources	1,838	1,938	1,908	1,992	1,962	2,042	2.5	2,093	2.5	2,093	0.0	5.1
T&E	7,361	8,868	14,932	7,675	8,540	8,424	9.8	8,828	4.8	5,974	-32.3	-22.2
Total Income	47,485	41,734	56,354	49,726	46,084	50,607	1.8	51,951	2.7	50,065	-3.6	0.7

Adult Social Care Fees & Charges 2011-12

Service	Current Charge £	Proposed Charge £	Increase %	Income in 2011/12 Budget £000s
Day Care				
Daily Meal Charge	3.35	3.35	-	960
Daily Transport Charge (return)	2.00	2.00	-	71
Meals in the Community				
Daily Meal Charge	3.35	3.35	-	960
Residential and Nursing				Total for Resi/Nursing
Client Contribution per week (min)* to 24 years old	57.55	59.70	3.74	26,556
25 - 59 years old	71.15	73.75	3.65	
60 years old and above	110.30	114.75	4.03	
Full Cost per week	580.00	580.00	-	
* the increase in client contributions is set by the Departments of Health and Works & Pensions				
"Putting People First" and Personalisation				
In previous years specific charges had been set for Home Care (Hourly Rate) and Day Care (Per Day). The introduction of personal budgets means that service users are financially assessed to make a specific contribution to the costs of the overall package of care that they receive.				395
Other Income, including direct payments				835
Total Customer and Client Receipts				28,817

Fees & Charges 2011/12

	20010/11 Charge £	20011/12 Charge £	Increase	Income in 2011/12 Budget £000
<u>GOVERNANCE AND COMMUNITY SERVICES</u>				
County Records Office				
<i>Self-service copies</i>				
Microfilm/fiche printout b/w (A4 and A3)	0.40	0.40	0.0%	
Colour copy from map viewer A4	2.00	2.00	0.0%	
Colour copy from map viewer A3	3.00	2.00	-33.3%	
<i>Copies made by staff: non digital</i>				
Photocopies or microfilm/fiche printout b/w A4 /A3	1.00	1.00	0.0%	
Colour photocopy A4/A3		2.50	new	
AO Prints (usually large, complete, Ordnance Survey Maps	15.00	15.00	0.0%	
Wills and probate inventories - microform	6.50	6.50	0.0%	
<i>Copies made by staff: digital</i>				
<i>paper copies</i>				
Single image A4	5.50	6.50	18.2%	
Subsequent images from same document	2.75	3.75	36.4%	
Single image A3	7.50	6.50	-13.3%	
Subsequent images from same document	3.75	3.75	0.0%	
Wills and probate inventories - digital images.	13.00	13.00	0.0%	
<i>copies on CD</i>				
First image	10.50	10.50	0.0%	
Subsequent images from same document	3.75	3.75	0.0%	
Wills and probate inventories - digital images.	16.00	16.00	0.0%	
Outsize documents: first image	21.00	23.00	9.5%	
Outsize documents: subsequent images	9.00	9.00	0.0%	
<i>Tithe and estate maps on proprietary CD</i>				
Tithe maps for a single parish	13.00	15.00	15.4%	
Tithe maps index by CD	6.00	6.00	0.0%	
Tithe maps index by email	3.00	3.00	0.0%	
Large estate maps on CD	13.50	15.00	11.1%	
Certified copies/ certified extracts	10.00	10.00	0.0%	
Genealogical research service 1 hour	25.00	25.00	0.0%	
N.b. the hourly fee is doubled for business research enquiries				
Approved expert witness/consultancy work per day		600.00	new	
Filming facility fees (where filming is not of direct publicity benefit to ESRO) per hour		100.00	new	
Reproduction fee for film and television (where no direct publicity benefit to ESRO) per item		50.00	new	
Registration service				
Application Fee for Approved Marriage/Civil Partnership Premises	1400.00	1500.00	7.1%	
Additional marriage/civil partnership room charge	480.00	500.00	4.2%	
<i>Marriage/Civil Partnership attendance at licensed venue</i>				
Weekday	380.00	390.00	2.6%	

Saturday	400.00	410.00	2.5%	
Sunday/Public Holiday	455.00	470.00	3.3%	
Marriage/Civil Partnership at The Marriage Rooms, per ceremony *				687
Mon - Thurs	70.00	75.00	7.1%	
Friday	100.00	105.00	5.0%	
Saturday	155.00	160.00	3.2%	
Sunday/Public Holiday	290.00	300.00	3.4%	
n.b. the statutory fee for Marriage/CP is £40				
* The Court Room, Eastbourne (a larger venue) is available for hire for marriage and civil partnership for a additional fee of £75 per ceremony				
Other Celebratory ceremonies ***				
Weekday – Register Office	123.00	125.00	1.6%	
Weekday – licensed venue	136.00	141.67	4.2%	
Saturday – Register Office	178.00	179.17	0.7%	
Saturday – licensed venue	166.00	175.00	5.4%	
Sunday/Public Holiday – Register office	221.00	225.00	1.8%	10
Sunday/Public Holiday – licensed venue	191.00	200.00	4.7%	
Homes/Non-Licensed Venues Monday - Friday	280.00	283.33	1.2%	
Homes/Non-Licensed Venues Saturday	340.00	341.67	0.5%	
Homes/Non-Licensed Venues Sunday/Public Holiday	396.00	400.00	1.0%	
Change of Name Deeds ***				
Adults	34.00	35.00	2.9%	
Children	38.00	39.17	3.1%	5
Copy of Deed at time	5.10	5.42	6.3%	
Copy of Deed at later date	10.60	10.83	2.2%	
Citizenship ceremonies				
Ceremony in a group **	80.00	80.00	0.0%	
Private ceremony (additional fee)	75.00	80.00	6.7%	77
Document Checking – Adults ***	44.00	45.80	4.1%	
Document checking – children ***	23.00	25.00	8.7%	
Civil Funerals				
	Up to 140	Up to 140	0.0%	48
Certificates				
Issued at Registration****	3.50	3.50	0.0%	
Copy of Certificate ****+	7.00	7.00	0.0%	177
Commemorative ***	8.50	8.33	-2.0%	
**Fee set by Home Office				
***It has been confirmed that VAT is payable on these fees and proposed fees are shown net of VAT.				
**** Fee set by General Register Office. Latest guidance awaited				
Library Service				
Reservations				
- standard	0.80	0.80	0.0%	
- Interlibrary Loans	2.50	2.50	0.0%	32
- internet reservations	0.60	0.60	0.0%	
Audio Charges				
CDs (per week)	0.90	0.90	0.0%	20
Talking Books				
MP3s or up to 8 CDs/tapes	1.30	1.30	0.0%	
Over 8 CDs/tapes	1.70	1.70	0.0%	38
Videos & DVDs(per week)				
Adult DVD/Video	3.00	3.00	0.0%	

Children's DVD/Video	1.80	1.80	0.0%	177	
<u>Scores (set)</u>					
3 month loan per set	25.00	25.00	0.0%	2	
Each additional month	25.00	25.00	0.0%		
<u>Playsets</u>					
6 week loan per set	1.50	1.50	0.0%		
<u>Overdue Charges</u>					
Adult books overdue charges (per item/day)	0.17	0.17	0.0%	75	
Children's books overdue charges (per letter)	0.30	0.30	0.0%		
Spoken word (per item per day)	0.17	0.17	0.0%		
Notes					
There are no overdue charges for Video hire and Music Single Issue, instead a reissue charge is made					
Lost books are charged at their replacement cost (maximum £6 for Children's books) except lost books on loan from the British Library which are charged at £115 (=the British Library fee)					
<u>Miscellaneous charges</u>					
<u>Photocopies (taken by public)</u>					
B/w A4	0.10	0.10	0.0%	74	
B/w A3	0.15	0.15	0.0%		
Colour A4	1.00	1.00	0.0%		
Colour A3	1.50	1.50	0.0%		
Reader printer	0.20	0.20	0.0%		
<u>Computer printouts (per sheet)</u>					
B/w	0.15	0.20	33.3%		
Colour	0.30	0.50	66.7%		
Computer ticket replacement	1.25	1.25	0.0%		
Research charges (½ to 1 hour and every hour thereafter)	12.50	12.50	0.0%		
N.b. the hourly fee is doubled for business research enquiries					
<u>Digital Images</u>					
<i>Hard Copies:</i>					
A4: First Copy	5.50	6.50	18.2%		
A4: Subsequent copies from same document	2.75	3.75	36.4%		
<u>Handling charges for photographic reproduction</u>					
Individual/educational	3.00	3.00	0.0%		
Commercial (minimum fee - final charge agreed, on application, subject to use)	10.00	10.00	0.0%		
<u>Fax - in UK</u>					
first sheet	2.00	2.00	0.0%		
- in UK subsequent sheets	1.00	1.00	0.0%		
<u>Fax - outside UK</u>					
first sheet	3.00	3.00	0.0%		
- outside UK subsequent sheets	1.50	1.50	0.0%		
Weights & Measures					
In accordance with the agreement between the South East Trading Standards Authorities, the full range of Weights and Measures Fees is again expected to increase in line with LACORS (Local Authority Co-ordinators of Regulatory Services) recommendations. The recommended increase for 2011/12 is awaited.				8	

Fees & Charges 2011-12

	Current Charge	Proposed Charge	Increase	Income in 2011/12 Budget
	£	£		£000
<u>CHILDREN'S SERVICES</u>				
<u>Children and Families</u>				
Lansdowne Secure Unit				
Other Local Authorities charge (per week)	5,145	5,145	0.00%	1,063
Looked After Children				
Sell Foster Place (per week)	593	593	0.00%	31
SEN recoupment				
Charge to other Local Authorities	cost recovery	cost recovery		1,273
Youth Development Service				
Admissions	} various	} various	}	24
Rents and lettings				16
Charges				
Sales				12
Other				16
<u>Learning and School Effectiveness</u>				
<u>Inclusion Support Services</u>				
SCSN - Charge to schools	cost recovery	cost recovery	no change	128
SCSN - Fees	cost recovery	cost recovery	no change	6
SCSN - Consultancy advice	cost recovery	cost recovery	no change	2.2
EaALS - Consultancy advice	cost recovery	cost recovery	no change	1.2
Early Years - Training courses	cost recovery	cost recovery	no change	4
<u>EYCESS</u>				
Maplehurst Nursery (per session)	various	various	2.5%	49
Eastbourne Children's Centre - Café	various	various	1.5%	3.5
Hastings Children's Centres Licences to Occupy	4,000	7,000	No	7
Lewes Children's Centre - Fees	various	various	No change	0.7
Lewes Children's Centre - Sales	various	various	Cost Recovery	0.3
Rother Children's Centre - Fees (nursery)	various	various	2.5%	334
Rother Children's Centre - Fees (excl nursery)	various	various	Cost Recovery	1
Rother Children's Centre - Lettings (incl Sidley)	various	various	no change	24
Wealden Children's Centre - Café	various	various	1.5%	23.7
Wealden Children's Centre - Nursery/Creche	various	various	2.5%	94
Wealden Children's Centre - Lettings	various	various	2.5%	14.5
<u>SLES</u>				

Trading Activity				
Consultancy Fees				
Subscribing Schools	£105 - £560	£95 - £500	-10%	
Non subscribing Schools	£155 - £820	£170 - £900	10%	
				156
Training				
Subscribing Schools	£37 - £110	£37 - £110	No Change	
Non subscribing Schools	£65 - £165	£65 - £165	No Change	
				270
Resources and Planning Performance Management				
Joint Use Facilities				
Battle Sports Centre			1%	60
Membership and fees	various	various		
Exceat Boathouse (See website for detail)		Varies between £13 and £18 per 2	1%	33
Canoe hire/classes	£12.50 2 hours			
Spray Sports Centre		various	Various between and 5%	121
Prices range from Courses				
Catering Establishments				
Esscape	published		various	295
St Marys			various	109
Services to Schools				
School Meals			3%	1553
Contract Cleaning			1%	81
Grounds Maintenance			3%	147
Copyright Licences	published			132
Administration of service	specification			20
ICT Support to Schools			0%	624
County Funded Supply			3%	1076
Strategic Finance			1% adjusted	349
Planning and Admissions				
Misc Properties	market rents	market rents		28
Music Services				
Music charges	Decided at Music Management Committee			1272
Concert admissions	various	various		160
Instrument hire	various	various		20
Charge to Sussex Downs				135
Other	various	various		75
TOTAL BUDGET				9,844

Foster Care Fees & Charges 2011-12

The proposed foster care fees and charges for 2011/12 has not been included in the Customer and Client Receipts overall summary.

	Current Fee £	Proposed Fee £	% Increase	Expenditure in 2011/12 Budget £000	
<u>CHILDREN'S SERVICES</u>					
Payment of Allowances for Foster Care, Adoption and Residence Orders					
<u>Foster Care</u>					
Kinship/Basic Maintenance Allowance (per week)					
Age of Child					
0-4	121.67	121.67	0.0%	} 365 }	
5-10	138.59	138.59	0.0%		
11 plus	172.53	172.53	0.0%		
Professional Fee for General Fostering (per week)					
Age of Child					
0-4	120.47	120.47	0.0%	} }	
5-10	131.67	131.67	0.0%		
11 plus	131.40	131.40	0.0%		
Total General Fostering Rate (Basic Maintenance plus Professional Fee - see above)					
Age of Child					
0-4	242.14	242.14	0.0%	} 3,960 }	
5-10	270.26	270.26	0.0%		
11 plus	303.93	303.93	0.0%		
Additional payment after 2 years service (per week)					
	10.00	10.00	0.0%	included in figures above	
Additional payment after 5 years service (per week)					
	20.00	20.00	0.0%	included in figures above	
Christmas Allowance (per annum)					
Age of Child					
0-4	81.76	81.76	0.0%	} 31 }	
5-10	96.35	96.35	0.0%		
11-15	116.50	116.50	0.0%		
16 plus	124.36	124.36	0.0%		
Treatment Fostering (per week) made up of Basic Maintenance above plus a Professional Fee					
Less than 2 years service					
	448.60	448.60	0.0%	} 396 }	
After 2 years service					
	458.60	458.60	0.0%		
After 5 years service					
	468.60	468.60	0.0%		
Fostering Plus (per week) made up of Basic Maintenance above plus a Professional Fee					
Less than 2 years service					
	358.87	358.87	0.0%	} 859 }	
After 2 years service					
	368.87	368.87	0.0%		
After 5 years service					
	378.87	378.87	0.0%		
Single Parent and Child allowance					
	737.77	737.77	0.0%	} 693 }	
Parents and Child allowance					
	906.92	906.92	0.0%		

Disability Short Break & Fostering Respite Rates (per week)	272.11	272.11	0.0%	88
Disability Fostering Plus - same as Fostering Plus (per week)	358.87	358.87	0.0%	161
Remand & Intensive Lodging Scheme (per week)	358.87	358.87	0.0%	35
Emergency Placement Payment (per day max 3 days)	43.25	43.25	0.0%	
<u>Adoption</u> (per week)				
Age of Child 0-4	78.42	78.42	0.0%	694
5-10	94.10	94.10	0.0%	
11 plus	125.46	125.46	0.0%	
Enhanced Payments related to the assessed needs of the child (per week)				
Rate 1	20.00	20.00	0.0%	
Rate 2	40.00	40.00	0.0%	
<u>Residence Orders</u> (per week)				
Age of Child 0-4	121.67		-100.0%	1,232
5-10	138.59		-100.0%	
11 plus	172.53		-100.0%	
Total Expenditure on Foster Care, Adoption and Residence Orders				8,514

T&E Fees & Charges 2011-12

SERVICE	Current Charge (2010-11) £	Proposed Charge (2011-12) £	% increase	Income budget (2011-12) £000	Comment
PLANNING					
12hr Traffic Count at a 4 arm junction (MCC)	1,000.00	1,035.00	3.50%	86,600	
12hr Traffic Count at a 3 arm junction (MCC)	700.00	725.00	3.57%	86,700	
Automatic Speed Survey for 7 days (ATC)	330.00	340.00	3.03%	121,500	
Planning Applications - per 0.1 hectare (minimum charge)	135.00	135.00	0.00%	100,100	
Fees for monitoring minerals & landfill sites	96/288	96/288		3,000	
Section 38 copy agreements	40.00	41.15	2.88%	1,030	
Design & Inspection Fees S38/278	3% of value of d	3% of value of development		50,000	
Travel Plan 80+ House developments	4,500.00	5,000.00	11.11%	10,000	
Travel Plan 120+ House developments	6,000.00	6,500.00	8.33%	13,000	
District Land Charge Search fees	31.00	32.00	3.23%	171,200	
Question 3.6a-l	4.50	4.50	0.00%	16000	
Highway schemes information - questions	18.40	20.00	8.70%	2200	
Highway Extent and site visit with plan	30.00	30.60	2.00%	11,200	
HIGHWAYS					
Construction of Vehicle crossing licences	80.00	100.00	25.00%		
No Cold calling signs		20.00 New		200	
Tables & Chairs on the highway - Initial investigation		210.00 New		2,100	
Advertising 'A' boards - for 2 year period	210.00	215.00	2.38%	4,500	
Fixed Penalty Notices - Utility Companies	£80-£120	£80-£120		100,000	
Treated Effluent Licences	272.50	300.00	10.09%		
Temporary attachment of apparatus to streetlight	25.00	50.00	100.00%		
Sample Inspection	50.00	50.00	0.00%	180,000	
Defect Inspections	47.50	47.50	0.00%	39,200	
Section 74 - per working day overrun	£100-£2500	£100-£2500		15,100	
Charges for portable traffic lights - 2 way (design only)	60.00	65.00	8.33%	9,000	
Licensing of Builders Skips, Depositing Builders materials' and the erection of hoardings on the highway for 14 days	35.00	40.00	14.29%	141,700	}
Erection of scaffolding on the highway - per month	35.00	40.00	14.29%		
Private road opening licences (Section 50)	272.50	286.25	5.05%		
Licensing of Builders Skips, Depositing Builders materials' and Temporary Road Closure Orders - 21 day order	35.00	40.00	14.29%		
Temporary Road Closure Orders - 21 day order	115.00	125.00	8.70%	32,100	
Lease Cars - Payroll contributions & Hire charges				535,200	
L&P short term rentals				33600	
L&P licences				800	
Rechargeable Works - admin				74100	
Supervision of Estates Roads	6% of value of d	6% of value of development		135,800	
Ringmer depot rentals (MayGurney/ Colas)				226,200	
Ringmer depot licences (May Gurney)				65,800	
Streelighting Rechargeable works Actual Cost					
Streelighting Rechargeable works Admin Cost					
Small ad hoc highways income (wayleaves etc)				9,700	
Health & Safety Training Courses				7,900	
PASSENGER SERVICES					
Ringmer School Travel Arrangements				59,107	
HTST Income from Parents etc for travel				163,800	
Rent from BT for phone box on Uckfield station	85.00	85	0.00%	85	
ENVIRONMENT					
Environmental Advice design charge out rates	Various - per salary recharge rates.				
Diversions of Rights of Way				11,265	
CON29 Additional land search Q5: Rights of Way	10.00	10.00	0.00%	1,500	
Deckchairs, Camber - Mr Bennett	1,000.00	1,000.00	0.00%	1,000	
High Weald Projects - Research			#DIV/0!		
RoW/CMS - Exploring East Sussex adverts in publication			#DIV/0!	3,900	
RoW/CMS - Ditchling Common fishing permits	25.00		-100.00%	400	
Landscape - on recharge code 55737			#DIV/0!		
Ashdown Forest			#DIV/0!	65,500	
Self Funding Projects			#DIV/0!		
Rye Harbour Nature Reserve Contribution (staff?)			#DIV/0!	68,000	
Archaeological Consultation - Farm Env Plans	103.90	112.50	8.28%	46,200	
Traffic regulation order (RoW)		786.00 New		3,925	
Temporary closure order (RoW)		200.00 New		950	
High Weald - contributions - Other				15,000	
ESAMP - Museums, Libraries & Archives Project				133,100	
Kitesurfing Lease at Broomhill Sands T&T Cawte				1,688	
Small Income budgets for items such as stiles				-950	
TRAFFIC & SAFETY					
Professional services for road safety audits					
Cycle Training - per child (term time)	16.00	16.00	0.00%	40,000	
Minibus Theory	30.00	60.00	100.00%	15,000	
Speed Awareness	105.00	85.00	-19.05%	510,000	
Driver Improvement	195.00	195.00	0.00%	35,100	
Driver Development	46.00	70.00	52.17%	21,000	
Driver Awareness	69.00	98.00	42.03%	1,400	
Dementia Assessment	46.00	70.00	52.17%	4,900	

On Street Parking - Hastings**Permits etc**

Resident Permit - 1st	75.00	75.00	0.00%	} 145100
Resident Permit - 2nd	120.00	120.00		
Shared Permit	35.00 & 56.00	35.00 & 56.00		

Waiver and Dispensation

£8.00/ day/£35 p/wk	£8.00/ day/£35 p/wk
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Pay and Display

On street charge (per Half hour)

- Inner	0.75	0.75	0.00%	} 578700
- Outer	0.30	0.30		

Charges on Sundays

as week	as week
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Penalty charge notice	50.00 / 70.00	50.00 / 70.00	0%	} 446500
Penalty charge notice - discounted	25.00 / 35.00	25.00 / 35.00		

Rother

Shared Permit (Bexhill)	40.00	40.00	0.00%	} 8600
Exclusive Permit (Rye)	75.00	75.00		

On Street Parking - EastbourneNew charges from October 2008

Pay & Display - up to 15 mins	0.20	0.20	0.00%	} 1128400
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- up to 30 mins	0.4/0.5 & 1.00	0.4/0.5 & 1.00	
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- up to 1 hour	0.8/1.00 & 2.00	0.8/1.00 & 2.00	
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- up to 2 hours	1.5/2.00 & 3.00	1.5/2.00 & 3.00	
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- up to 4 hours	2.50/3.00	2.50/3.00	
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- up to 6 hours	3.00	3.00	
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- more than 6 hours	4.00	4.00	
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Penalty Charge Notice	50.00 / 70.00	50.00 / 70.00	0%	} 524700
Penalty Charge Notice - discounted	25.00 / 35.00	25.00 / 35.00		

Resident Permit	25.00	25.00	0%	} 152900
Business Permit	420 & 220	420 & 220		

Trader	2.00	2.00	
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Other Permit (Visitor, hotel, carer)	0.90	0.90	
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On Street Parking - Lewes

Pay & Display - 15 mins (High Street / Commercial)	0.50	0.50	0%	} 112,000
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- 20 mins (inner zone)	n/a	n/a	
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- 30 mins (intermediate zone)	0.30	0.30	
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"- 1 day (intermediate)	6.00	6.00	
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- 1 day (outer zone)	1.50	1.50	
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- 1 hour (outer zone)	0.30	0.30	
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Penalty Charge Notice	50.00 / 70.00	50.00 / 70.00	0%	} 459,500
Penalty Charge Notice - discounted	25.00 / 35.00	25.00 / 35.00		

Off Street (County Hall)

Pay & Display - 1 hour	0.80	0.80	0.00%	} 200,400
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- 1 day	8.00	8.00	
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1 day permit holder	1.00	1.00	
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Penalty Charge Notice	50.00 / 70.00	50.00 / 70.00	0%	} 29700
Penalty Charge Notice - discounted	25.00 / 35.00	25.00 / 35.00		

Permits

Residents - 1st permit	95.00	95.00	0%	} 200,400
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- 2nd Permit	130.00	130.00	
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- resident Visitor - per hour	0.90	0.90	
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Business - 3 month permit	300.00	300.00	
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- 6 month permit	550.00	550.00	
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- annual permit	1,000.00	1,000.00	
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Healthcare - per hour	0.90	0.90	
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Trader - per hour	3.50	3.50	
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Hotel - per hour	0.90	0.90	
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Suspensions/Waivers	6.00/15.00	6.00/15.00	
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Traffic Signals rechargeable works				29700
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Lewes off street - LDC PCN's				76400
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WASTE

Trade Waste Disposal - per tonne (includes landfill tax)				
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Lewes, Wealden & Rother	103.04	118.31	14.82%	774000
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8,424,300